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FLORIDA/FOREIGN LIMITED LIABILITY CO.

ARBORS ICM, LLC

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Leonardo DaVinci Starke

FAX COVER LETTER

DATE: 6-1-06
TO: Division of Corporations
FROM: OLGA MOLINA, REAL ESTATE PARALEGAL
RE: Arbors ICM, LLC

(Including this Page)

This contents of this communication are attorney-client privileged and should be treated as confidential.

MESSAGE:

Articles

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ARTICLES OF ORGANIZATION
OF
ARBORS ICM, LLC

ARTICLE I - NAME

The name of the limited liability company is ARBORS ICM, LLC, ("company").

ARTICLE II - ADDRESS

The mailing address and street address of the principal office of the Limited Liability Company is:

Principal Office Address:
1414 NW 107 AVENUE
SUITE 109
MIAMI, FLORIDA 33172

Mailing Address:
1414 NW 107 AVENUE
SUITE 109
MIAMI, FLORIDA 33172

ARTICLE III - REGISTERED AGENT,
REGISTERED OFFICE, & REGISTERED AGENT'S SIGNATURE

The name and the Florida street address of the registered agent is:

GLEND A GONZALEZ
1414 NW 107 AVENUE SUITE 109
MIAMI, FLORIDA 33172

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent as provided for in Chapter 608, F.S.


Registered Agent's Signature
Glenda Gonzalez

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TALLAHASSEE, FLORIDA

EFFECTIVE DATE

5-31-06

ARTICLE IV - MANAGERS OR MANAGING MEMBERS

The name and address of each Manager or Managing Member is as follows:

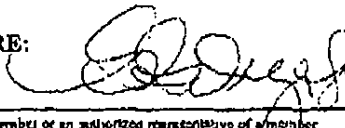
Title: Name and Address:
"MGR" = Manager
"MGMR" = Managing Member

MGR	CARLOS BALZOLA 1414 NW 107 TH AVENUE, SUITE 109 MIAMI, FLORIDA 33172
MGR	JORGE FERNANDEZ 1414 NW 107 AVENUE SUITE 109 MIAMI, FLORIDA 33172
MGR	GLENDA GONZALEZ 1414 NW 107 AVENUE SUITE 109 MIAMI, FLORIDA 33172

ARTICLE V - EFFECTIVE DATE

The effective date of the company shall be May 31st, 2006.

REQUIRED SIGNATURE:



Signature of a member or an authorized representative of a member

(In accordance with section 608.408(3), Florida Statutes, the execution of this document constitutes an affirmation under the penalties of perjury that the facts stated herein are true.)

Glenda Gonzalez
Typed or printed name of signer

SECRETARY OF STATE
TALLAHASSEE, FLORIDA

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