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**FLORIDA/FOREIGN LIMITED LIABILITY CO.**

**INACE U.S.A., LLC**

Certificate of Status	0
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## ARTICLES OF ORGANIZATION

OF

INACE U.S.A., LLC

### ARTICLE I

The name of the limited liability company formed hereby is **INACE U.S.A., LLC** (the "Limited Liability Company").

### ARTICLE II

The duration of the Limited Liability Company shall be perpetual.

### ARTICLE III

The principal office and mailing address of the Limited Liability Company shall be as follows:

1395 Brickell Avenue, 14<sup>th</sup> Floor  
Miami, Florida 33131

### ARTICLE IV

The Registered Agent of the Limited Liability Company and his street address in the State of Florida are as follows:

John H. Friedhoff, Esq.  
1395 Brickell Avenue, 14th Floor  
Miami, Florida 33131

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ARTICLE V

The Limited Liability Company shall be manager-managed. The name and address of the initial Manager is:

Antonio Gil Fernandes Bezerra  
1395 Brickell Avenue, 14<sup>th</sup> Floor-JHF  
Miami, Florida 33131




John H. Friedhoff,  
as Authorized Representative of the Members


STATE OF FLORIDA )

COUNTY OF MIAMI-DADE )

Before me personally appeared John H. Friedhoff, as Authorized Representative of the Members, ☒ who is personally known to me, or ☐ who produced \_\_\_\_\_ as identification, to be the person who executed the foregoing Articles of Organization.

In witness whereof I have hereunto set my hand and official seal this 22 day of May, 2006.

NOTARY PUBLIC-STATE OF FLORIDA  
 Judith D. Rodman  
Commission # DD469468  
Expires: OCT 18, 2009  
Bonded Thru Atlantic Bonding Co., Inc.

  
Notary Public,  
Print Name: JUDITH D. RODMAN  
My Commission expires: 10/18/2009

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**CERTIFICATE OF DESIGNATION  
OF RESIDENT AGENT AND  
ACCEPTANCE OF DESIGNATION**

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Pursuant to the provisions of Section 608.415, Florida Statutes, the undersigned limited liability company organized under the laws of the state of Florida, submits the following statement in designating its Registered Office and Registered Agent in the State of Florida:

1. The name of the limited liability company is INACE U.S.A., LLC.
2. The name and address of the Registered Agent and Office is:

John H. Friedhoff, Esq.  
1395 Brickell Avenue, 14th Floor  
Miami, Florida 33131

Having been named as Registered Agent and to accept service of process for the above stated limited liability company at the place designated in the Certificate, I hereby accept the appointment as Registered Agent and agree to act in this capacity. I further agree to comply with the provisions of all Statutes relating to the proper and complete performance of my duties, and am familiar with and accept the obligations of my position as Registered Agent.

  
John H. Friedhoff, Registered Agent

Date: May 22, 2006

INACE U.S.A., LLC

By:   
John H. Friedhoff,  
as Authorized Representative  
of the Members

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