

**Electronic Articles of Organization
For
Florida Limited Liability Company**

L06000049064
FILED 8:00 AM
May 12, 2006
Sec. Of State
nculligan

Article I

The name of the Limited Liability Company is:

DOUGLAS-WARD LLC

Article II

The street address of the principal office of the Limited Liability Company is:

56 N COOPER ST #2
MEMPHIS, TN. 38104

The mailing address of the Limited Liability Company is:

56 N COOPER ST #2
MEMPHIS, TN. 38104

Article III

The purpose for which this Limited Liability Company is organized is:

ANY AND ALL LAWFUL BUSINESS.

Article IV

The name and Florida street address of the registered agent is:

CECIL D LITTLE
45 BAYSIDE PARK
DESTIN, FL. 32550

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Registered Agent Signature: CECIL D LITTLE

Article V

The name and address of managing members/managers are:

Title: MGR
BRANDON D LITTLE
56 N COOPER ST #2
MEMPHIS, TN. 38104

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Signature of member or an authorized representative of a member

Signature: STEVEN T WELCH