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ARTICLES OF ORGANIZATION OF RIB RUBBERS, LLC

ARTICLEI

NAME

The name of the Limited Liability Company is Rib Rubbers, LLC, formed in accordance with Chapter 608, Florida Statutes.

ARTICLE II

ADDRESS

The mailing address and the street address of the principal office of the Limited Liability

Company is: 4147 Cordgrass Inlet Drive, Jacksonville Beach, FL 32250

ARTICLE III

REGISTERED AGENT, REGISTERED OFFICE AND REGISTERED AGENT'S SIGNATURE

The name and Florida street address of the registered agent are:

Nicholas V. Pulignano, Jr. 1200 Riverplace Blvd., Suite 800 Jacksonville, FL 32207 06 MAR 21 AM 9: 4: SEGRELAN, N. SIA1 TALLAHASSEE, FLORIC

Having been named as registered agent and to accept service of process for the above-stated Limited Liability Company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with all provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent as provided for in Chapter 608. F.S.

Registered Agent

ARTICLE IV

MANAGEMENT

The Limited Liability Company is to be managed by one or more managers and is therefore a manager-managed company.

ARTICLE V

EFFECTIVE DATE

The effective date of this Limited Liability Company skall be the date of registration.

Paul Kassab

4147 Cordgrass Inlet Drive Jacksonville Beach, FL 32250 Member of Rib Rubbers, LLC

In accordance with section 608.408(3), Florida Statutes, the execution of this document constitutes an affirmation under the penalties of perjury that the facts stated herein are true.

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