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Florida Department of State  
Division of Corporations  
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To: Division of Corporations  
Fax Number : (850) 205-0383

From: Account Name : EMPIRE CORPORATE KIT COMPANY  
Account Number : 072450003255  
Phone : (305) 634-3694  
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06 FEB 22 PM 4:13  
DIVISION OF CORPORATIONS  
FLORIDA/FOREIGN LIMITED LIABILITY CO.

JULCAR HOLDINGS LLC

|                       |          |
|-----------------------|----------|
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| Certified Copy        | 0        |
| Page Count            | 03       |
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**ARTICLES OF ORGANIZATION FOR  
FLORIDA LIMITED LIABILITY COMPANY**

**ARTICLE I - Name:**

The name of the Limited Liability Company is:

JULCAR HOLDINGS LLC

**Article II - Address:**

The mailing address and street address of the principle office of the Limited Liability Company is:

Principal Office Address:

701 BRICKELL AVE

SUITE 1740

MIAMI FL 33131

Mailing Address:

701 BRICKELL AVE

SUITE 1740

MIAMI FL 33131

**ARTICLE III - Registered Agent, Registered Office, & Registered Agent's Signature:**

The name and the Florida street address of the registered agent are:

Rejoice Boethius

Name

701 Brickell Ave 1740

Florida street address (P.O. Box NOT acceptable)

Miami FL 33131

City, State, and Zip

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent as provided for in Chapter 608, F.S..

Rejoice Boethius

Registered Agent's Signature

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**ARTICLE IV - Management / Member(s):**

The name(s) and address(es) of each Manager or Managing Member is as follows:

Title:

"MGR" = Manager

"MGRM" = Managing Member

Name and Address:

MGR

DANIEL ECHAVARRIA

701 BRICKELL AVE, SUITE 1740  
MIAMI, FL 33131

MGR

PAULA ECHAVARRIA

701 BRICKELL AVE, SUITE 1740  
MIAMI, FL 33131

(Use attachment if necessary)

NOTE: An additional article must be added if an effective date is requested.

**REQUIRED SIGNATURE:**



Signature of a member or an authorized representative of a member.

(In accordance with section 605.406(3), Florida Statutes,  
the execution of this document constitutes an affirmation under  
the penalties of perjury that the facts stated herein are true.)

DANIEL ECHAVARRIA

Typed or printed name of signee

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