

ARTICLES OF DISSOLUTION

Pursuant to section 605.0707, Florida Statutes, this Florida limited liability company submits the following Articles of Dissolution:

The name of the limited liability company as currently filed with the Florida Department of State:

ANCILLARY REVENUE DEVELOPMENT, LLC

The document number of the limited liability company: L06000015449

The file date of the articles of organization: February 10, 2006

The effective date of the dissolution if not effective on the date of filing: February 2, 2021

A description of occurrence that resulted in the limited liability company's dissolution:

NO LONGER IN BUSINESS

The name and address of the person appointed to wind up the company's activities and affairs:

JAN HEFLINGER
247 N WESTMONTE DR
ALTAMONTE SPRINGS, FL 32714

I/we submit this document and affirm that the facts stated herein are true. I/we am/are aware that any false information submitted in a document to the Department of State constitutes a third degree felony as provided for in section 817.155, Florida Statutes.

Signature: JAN HEFLINGER

Electronic Signature of authorized person