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SECRETARY OF STATE DIVISION OF CORPORATION

2005 JAN - 9 PM E. C.



COVER LETTER

Division of Corp					
SUBJECT: M&A R	teal Property Deve	elopment LLC			
	(Name of Limited	d Liability Company)			
The enclosed Articles of	Organization and fee(s) are so	ubmitted for filing.			
Please return all correspo	ondence concerning this matte	r to the following:			
Malcolm E	. Harrison				
	0	Name of Person)			
		Firm/Company)	<u></u>		
112 Swan Parkway West					
112 Swan Parkway West (Address) West Palm Beach, FL, 33411					
West Palm Beach, FL. 33411					
	(City)	State and Zip Code)		2005 JAN -9 FM 5: 04	
For further information concerning this matter, please call:					
Malcolm E. Har		at (561) 310-03	<u> </u>		
(Name o	of Person)	(Area Code & Daytime To	elephone Number)		
Enclosed is a check for	the following amount:				
\$125.00 Filing Fee	\$130.00 Filing Fee & Certificate of Status	\$155.00 Filing Fee & Certified Copy (additional copy is enclosed)	\$160.00 Filing Certificate of Statu Certified Copy (additional copy is enc	ıs &	
	Mailing Address Registration Section Division of Corporations	Street/Courier Addres Registration Section Division of Corporation	_		

P.O. Box 6327 Tallahassee, FL 32314

Clifton Building 2661 Executive Center Circle Tallahassee, FL 32301

ARTICLES OF ORGANIZATION FOR FLORIDA LIMITED LIABILITY COMPANY

ARTICLE I - Name: The name of the Limited Liability Company is:		
M&A Real Property Development LLC (Must end with the words "Limited Liability Company, "Limited Company).	I Company" or their abbreviation "LLC," or "L.C.,")	
ARTICLE II - Address: The mailing address and street address of the pri	ncipal office of the Limited Liability Company is:	
Principal Office Address:	Mailing Address:	
112 Swan Parkway West West Palm Beach, FL. 33411	112 Swan Parkway West West Palm Beach, FL. 33411	
ARTICLE III - Registered Agent, Registered (The Limited Liability Company cannot serve as its own Registe business entity with an active Florida registration.) The name and the Florida street address of the re	red Agent. You must designate an individual or another SECRE	
Malcolm E. Harrison	P RPOS	
Name		
112 Swan Parkway West		
	ress (P.O. Box <u>NOT</u> acceptable)	
West Palm Beach,	FL 33411	
City, State, an	ld Zip	
liability company at the place designated in the registered agent and agree to act in this capacity. statutes relating to the proper and complete per	ccept service of process for the above stated limited is certificate, I hereby accept the appointment as I further agree to comply with the provisions of all formance of my duties, and I am familiar with and tered agent as provided for in Chapter 608, F.S.	

(CONTINUED) Page 1 of 2

Registered Agent's Signature (REQUIRED)

ARTICLE IV- Manager(s) or Managing Member(s):

The name and address of each Manager or Managing Member is as follows:

•	<u>Title:</u> "MGR" = Manag "MGRM" = Man		Name and Address:		
	MGRM		Malcolm E. Harrison 112 Swan Parkway West West Palm Beach, FL. 33411		
	MGRM	<u> </u>	Andrew Ziffer 3777 Admiral Drive Chamblee, GA 30341	2005 JAN	DIVISIO
		- ·		AN -9 PM 5: 04	SECRETARY OF SIAIL OF CORPORATION
ARTICI (If an ef		ate, if other than the date ed, the date must be sp	e of filing: (ecific and cannot be more than five bu	OPTIONAL	
	REQUIRED SIG	NATURE:	3 Afren		
		(In accordance with section of this document constitutes that the facts stated herein	an authorized representative of a member. 608.408(3), Florida Statutes, the execution is an affirmation under the penalties of perjury in are true.) E Harrison or printed name of signee		

Filing Fees:

\$125.00 Filing Fee for Articles of Organization and Designation of Registered Agent \$ 30.00 Certified Copy (Optional)

\$ 5.00 Certificate of Status (Optional)