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DIVISION OF CORPORATION

FLORIDA/FOREIGN LIMITED LIABILITY CO.

THE ROWING EMPORIUM, LLC

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**ARTICLES OF ORGANIZATION FOR
FLORIDA LIMITED LIABILITY COMPANY OF
THE ROWING EMPORIUM, LLC**

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TALLAHASSEE, FLORIDA

ARTICLE I

**The name of the Limited Liability Company shall: THE ROWING
EMPORIUM, LLC**

ARTICLE II

**The Company is organized for any legal and lawful purpose for which a
limited liability company may be organized pursuant to the Act.**

ARTICLE III

**The mailing address and street address of the principal office of the
Limited Liability Company is: 7695 ALMANSA STREET, CORAL GABLES,
FL 33143**

ARTICLE IV

**The name of the Managing Member(s) for this Company shall be:
MANAGING MEMBERS
JOSEPHINE CUEVAS-McNAMARA
LEWIS McNAMARA**

ARTICLE V

**The name and the Florida street address of the registered agent:
STANLEY I. FOODMAN, 1201 BRICKELL AVENUE #610, MIAMI, FL 33131**

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**CERTIFICATE OF DESIGNATION
REGISTERED AGENT/REGISTERED
OFFICE/MEMBER/REPRESENTATIVE**

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TALLAHASSEE, FLORIDA

The Bowling Emporium LLC
(Name of Company)

Having been named as registered agent and to accept service of process for the above stated Limited Liability Company at the place designated in the articles of organization, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Stanley Goodman
Registered Agent

Stanley L. Goodman

Stanley L. Goodman

Signature of a member or an authorized representative of a member.

(In accordance with section 608.403(3), Florida Statutes, the execution of this document constitutes an affirmation under the penalties of perjury that the facts stated herein are true.)

Stanley Goodman
Typed or printed name of signer