

# LO5000120218

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## LIMITED LIABILITY COMPANY

ARA Holdings, LLC

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**ARTICLES OF ORGANIZATION OF  
ARA Holdings, LLC**

(3)

The undersigned hereby subscribes these Articles of Organization for the purposes of organizing a limited liability company under the laws of the State of Florida.

**I.  
NAME**

The name of the Limited Liability Company is ARA Holdings, LLC (the "Company").

**II.  
PRINCIPAL OFFICE**

The mailing and street address of this Company's principal office shall be 815 NW 57<sup>th</sup> Avenue, Suite 202, Miami, Florida 33126.

**III.  
REGISTERED AGENT AND REGISTERED OFFICE**

The registered agent of this Company shall be Javier Arrizabalaga whose business address is 815 NW 57<sup>th</sup> Avenue, Suite 202, Miami, Florida 33126, which shall be the registered office of this limited liability company.

**IV.  
MANAGEMENT BY MANAGER**

This Company shall be manager-managed company.

**V.  
MANAGER/MEMBERS**

The initial members of the Company shall be:

Javier Arrizabalaga  
Jose Luis Rivas  
Isaki Patxi Arnaiz

Manager/Member  
Member  
Member

  
Javier Arrizabalaga

SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

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**STATEMENT OF ACCEPTANCE  
OF  
REGISTERED AGENT OF  
ARA HOLDINGS, LLC**

In accordance with the Florida Limited Liability Company Act, sections 608.407(1)(d) and 608.419(2), the undersigned hereby accepts the appointment as registered agent of the above captioned limited liability company. The registered agent further acknowledges that 815 NW 57<sup>th</sup> Avenue, Suite 202, Miami, Florida 33126 is the business office address of the registered agent, which will be the registered office of the limited liability company for the service of process.

Date: December 15, 2005

  
Javier Arrizabalaga

SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

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