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DIVISION OF CORPORATION

LIMITED LIABILITY COMPANY

ARA Holdings, LLC

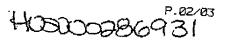
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ARTICLES OF ORGANIZATION OF ARA Holdings, LLC



The undersigned hereby subscribes these Articles of Organization for the purposes of organizing a limited liability company under the laws of the State of Plotids.

i. Name

The name of the Limited Liability Company is ARA Holdings, LLC (the "Company").

II. Principal Office

The mailing and strest address of this Company's principal office shall be \$15 NW 57th Avenue, Snite 202, Miami, Florida 33126.

III. REGISTERED AGENT AND REGISTERED OFFICE

The registered agent of this Company shall be Javier Arrizabalaga whose business address; is 815 NW 57th Avenue, Suite 202, Mismi, Florida 33126, which shall be the registered office of this limited liability company.

IV. Management by Manager

This Company shall be manager-managed company.

V. Manager/Members

The initial members of the Company shall be:

Javier Arrizabalaga Jose Luis Rivas Iñaki Patxi Amaiz Manager/Member

Member Member

Then So

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STATEMENT OF ACCEPTANCE OF REGISTERED AGENT OF ARA HOLDINGS, LLC

in accordance with the Florida Limited Liability Company Act, sections 608.407(1)(d) and 608.415(2), the undersigned hereby accepts the appointment as registered agent of the above captioned limited liability company. The registered agent further acknowledges that 815 NW 57th Avenue, Suite 202, Miami, Florida 33126 is the business office address of the registered agent, which will be the registered office of the limited liability company for the service of process.

Date: December 15, 2005

Jayler Amizabalaga

SECONDATE OF STATE,

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