

Sent By: BFC FINANCIAL CORP;  
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6 Dec '05 11:48AM Job 875; Page 1/3

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**LIMITED LIABILITY COMPANY**

**Risk Management Services, LLC**

Certificate of Status	1
Certified Copy	1
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J. BRYAN DEC 7 2005

**ARTICLES OF ORGANIZATION  
OF  
RISK MANAGEMENT SERVICES, LLC  
A Florida limited liability company**

The undersigned, pursuant to the provisions of Chapter 608 of the Florida Statutes, for the purpose of forming a limited liability company under the laws of the State of Florida does set forth the following:

1. **NAME.** The name of the limited liability company is **RISK MANAGEMENT SERVICES, LLC** (the "Company").
2. **MAILING AND STREET ADDRESS OF PRINCIPAL OFFICE.** The mailing address for the Company is: P.O. Box 5403, Fort Lauderdale, Florida 33310, and the street address for the Company is 2100 West Cypress Creek Road, Fort Lauderdale, Florida 33309.
3. **PURPOSE.** Any and all lawful business.
4. **REGISTERED AGENT.** The name and address of the initial registered agent in the State of Florida, whose Consent to Appointment as Registered Agent accompanies these Articles of Organization is: Glen R. Gilbert, 2100 Cypress Creek Road, Fort Lauderdale, Florida 33309.
5. This Company shall be manager managed and the manager shall be BFC Financial Corporation located at 2100 Cypress Creek Road, Fort Lauderdale, Florida 33309.

The undersigned has executed these Articles of Organization on 6<sup>th</sup> day of December, 2005.

By:   
Glen R. Gilbert  
Authorized signatory of the Member

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**CERTIFICATION OF DESIGNATION OF  
REGISTERED AGENT/REGISTERED OFFICE**

PURSUANT TO THE PROVISIONS OF SECTION 608.415, FLORIDA STATUTES, THE UNDERSIGNED LIMITED LIABILITY COMPANY SUBMITS THE FOLLOWING STATEMENT IN DESIGNATING THE REGISTERED OFFICE/REGISTERED AGENT, IN THE STATE OF FLORIDA.

1. The name of the limited liability company is: **RISK MANAGEMENT SERVICES, LLC**
2. The name and address of the registered agent and office are:

Glen R. Gilbert  
2100 West Cypress Creek Road  
Ft. Lauderdale, Florida 33309

*Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in its capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.*

  
Glen R. Gilbert

December 6, 2005  
Date

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