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Division of Corporations

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CFAX Number : GRANT, FRIDKIN, PEARSON, ATHAN & CROWN, P.A.

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LIMITED LIABILITY COMPANY

Horseshoe Oil & Gas, LLC

Certificate of Status	1
Certified Copy	1
Page Count	03
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ARTICLES OF ORGANIZATION

OF

HORSESHOE OIL & GAS, LLC

ARTICLE 1

NAME AND ADDRESS

The name of this Limited Liability Company shall be Horseshoe Oil & Gas, LLC (the "Company"). The mailing address and street address of the principal office of the Company 2940 South Horseshoe Drive, Suite 800, Naples, Florida 34104.

ARTICLE II

DURATION

The Company shall exist perpetually until dissolved pursuant to a written agreement of all members of the Company, or as provided by law, or as provided by the Company's Operating Agreement.

ARTICLE III

DESIGNATION OF REGISTERED AGENT

The name and address of the registered agent and office of the Company shall be Richard C. Grant, Grant, Fridkin, Pearson, Athan & Crown, P.A., Pelican Bay Corporate Centre, 5551 Ridgewood Drive, Suite 501, Naples, Florida 34108.

ARTICLE IV

MANAGEMENT OF COMPANY BUSINESS

The Company's day to day business will be managed by one of its members and is therefore a member-managed company. The initial Managing Member will be Jeffrey A. Miller.

<u>ARTICLE V</u>

ADDITIONAL MEMBERS

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The Members may admit additional members upon Certificate of Membership signed by sting Members. the existing Members.

ARTICLE VI

LIMITATIONS ON MEMBERS

The Members shall not take any action on behalf of this Company that is prohibited by the Florida Limited Liability Company Act, or any action that requires consent of the other Members of the Company without first obtaining the prior written consent of all Members of the Company. Pursuant to Section 608.424 of the Florida Limited Liability Company Act, no Member of the Company shall be an agent of the Company solely by virtue of being a member. and no Member shall have authority to incur debt or contractual liability on behalf of the Company solely by virtue of being a member.

<u>ARTICLE VII</u>

RIGHT TO CONTINUE BUSINESS OF COMPANY

Upon the death, retirement, resignation, expulsion, bankruptcy or dissolution of any Member of the Company, or upon the occurrence of any other event that terminates the continued membership of a Member in the Company, the remaining Member or Members shall have the right to continue the business of the Company in accordance with the terms and conditions of the Company's Operating Agreement.

ARTICLE VIII

AMENDMENTS

These Articles may be amended from time to time by the written consent of all Members of the Company.

WITNESS, the hand of the undersigned authorized representative of the Managing Member of the Company this 1st day of December 2005.

Richard C. Grant

ACCEPTANCE BY REGISTERED AGENT

Having been named as registered agent to accept service of process for Horseshoe Oil & Gas, LLC, at the place designated in these Articles of Organization, I state that I am familiar with and do hereby accept the appointment and obligation of registered agent and agree to comply with the laws of the State of Florida relating to the proper and complete performance of my duties.

Richard C. Grant

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