

**Electronic Articles of Organization
For
Florida Limited Liability Company**

L05000115215
FILED 8:00 AM
December 02, 2005
Sec. Of State
mthomas

Article I

The name of the Limited Liability Company is:

A & R CARRIER, LLC

Article II

The street address of the principal office of the Limited Liability Company is:

321 NW 78TH TER
SUITE 101
PEMBROKE PINES, FL. US 33024

The mailing address of the Limited Liability Company is:

321 NW 78TH TER
SUITE 101
PEMBROKE PINES, FL. US 33024

Article III

The purpose for which this Limited Liability Company is organized is:

ANY AND ALL LAWFUL BUSINESS.

Article IV

The name and Florida street address of the registered agent is:

MELENDEZ VEGA, LLC
9010 SW 137TH AVE
SUITE 225
MIAMI, FL. 33186

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Registered Agent Signature: OLGA M VEGA

Article V

The name and address of managing members/managers are:

Title: MGRM
ALBEIRO J RIVERA
321 NW 78TH TER APT 101
PEMBROKE PINES, FL. 33024 US

Title: MGRM
HENRY RIVERA
321 NW 78TH TER APT 101
PEMBROKE PINES, FL. 33024 US

Article VI

The effective date for this Limited Liability Company shall be:

12/02/2005

Signature of member or an authorized representative of a member

Signature: ALBEIRO J RIVERA

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