

**05000114848**Florida Department of State  
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DIVISION OF CORPORATION

**005-114848****LIMITED LIABILITY COMPANY****MAM Holdings, LLC**

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**ARTICLES OF ORGANIZATION  
OF  
MAM HOLDINGS, LLC**

**THE UNDERSIGNED MEMBER** hereby adopts the following Articles of Organization for the purpose of forming a limited liability company under the Florida Limited Liability Company Act.

**ARTICLE I  
Company Name and Principal Office**

The name of the limited liability company shall be MAM Holdings, LLC (the "Company"), and the mailing and street address of the Company's principal office shall be located at 4 Louise Street, St. Augustine, Florida 32080. However, the members shall have the power and authority to establish branch offices at any other place or places as they may so designate.

**ARTICLE II  
Management**

This Company shall be managed by one (1) manager initially. However, the number of managers may be increased or diminished from time to time by unanimous vote of the members, but shall never be less than one (1) nor more than three (3).

The name and address of the initial manager is as follows:

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NAME

Melvin A. McQuaig

ADDRESS

4 Louise Street  
St. Augustine, Florida 32080

**ARTICLE III**

Registered Agent and Office

The name of the Company's initial registered agent is Melvin A. McQuaig, and the street and mailing address of the Company's initial registered agent in Florida is 4 Louise Street, St. Augustine, Florida 32080.

IN WITNESS WHEREOF, the undersigned member has executed these Articles of Organization on this 30 day of November, 2005.

Melvin A. McQuaig  
Melvin A. McQuaig

STATE OF FLORIDA  
COUNTY OF ST. JOHNS

THE FOREGOING INSTRUMENT was acknowledged before me this 30 day of November, 2005, by Melvin A. McQuaig, who did not take an oath and who (notary must check applicable box):

☐ is personally known to me.  
☒ produced current driver's license as identification.  
☐ produced \_\_\_\_\_ as identification.

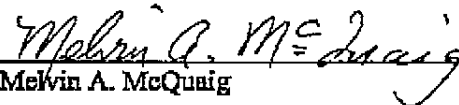


Donna L. Watkins  
Notary Public

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**ACCEPTANCE BY REGISTERED AGENT**

I am familiar with and accept the duties and responsibilities as Registered Agent  
for MAM Holdings, LLC.

  
\_\_\_\_\_  
Melvin A. McQuaig