

**Electronic Articles of Organization
For
Florida Limited Liability Company**

L05000114253
FILED 8:00 AM
November 30, 2005
Sec. Of State
mthomas

Article I

The name of the Limited Liability Company is:
NORDIK USA, LLC

Article II

The street address of the principal office of the Limited Liability Company is:
2050 CORAL WAY
SUITE 501
MIAMI, FL. 33145

The mailing address of the Limited Liability Company is:
2050 CORAL WAY
SUITE 501
MIAMI, FL. 33145

Article III

The purpose for which this Limited Liability Company is organized is:
ANY AND ALL LAWFUL BUSINESS.

Article IV

The name and Florida street address of the registered agent is:
DANIEL KERN
2050 CORAL WAY
SUITE 501
MIAMI, FL. 33145

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Registered Agent Signature: DANIEL KERN

Article V

The name and address of managing members/managers are:

Title: MGR
DANIEL KERN
2050 CORAL WAY, SUITE 501
MIAMI, FL. 33145

Title: MGR
ENRIQUE GROSSMANN
805 CYPRESS BLVD, N° 210
POMPANO BEACH, FL. 33069

Title: MGR
WILLIAM VERA
6201 NW 114TH PL UNIT 247
DORAL, FL. 33178

Signature of member or an authorized representative of a member

Signature: DANIEL KERN

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