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To:

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Fax Number : (850) 205-0383

From:

Account Name : EMPIRE CORPORATE KIT COMPANY  
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**LIMITED LIABILITY COMPANY**

**APCA COMUNICACIONES SUDAMERICANAS, L.L.C.**

Certificate of Status	0
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ARTICLES OF ORGANIZATION  
FOR  
APCA COMUNICACIONES SUDAMERICANAS, L.L.C.,  
A FLORIDA LIMITED LIABILITY COMPANY

ARTICLE I - NAME

The name of the Limited Liability Company is:

APCA COMUNICACIONES SUDAMERICANAS, L.L.C.

ARTICLE II - ADDRESS

The mailing address and street address of the principal office of the Limited Liability Company is:

848 Brickell Avenue, Suite 1225, Miami, Florida 33131

ARTICLE III - REGISTERED AGENT, REGISTERED  
OFFICE, & REGISTERED AGENT'S SIGNATURE

The name and the Florida street address of the registered agent are:

Lisette Pie Salazar, Esq.  
260 Crandon Blvd., Suite 48  
Key Biscayne, Florida 33149

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent as provided for in Chapter 608, F.S.

  
Lisette Pie Salazar, Esq.

This instrument prepared by:  
Lisette Pie Salazar, Esq.  
Florida Bar No. 0977410  
260 Crandon Blvd., Suite 48  
Key Biscayne, Florida 33149

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ARTICLE IV - MANAGEMENT

The Limited Liability Company is to be managed by one or more manager(s) and is, therefore, a manager-managed company. The name and address of the persons who will serve as the initial Managers are:

Alejandro Zaia  
848 Brickell Avenue  
Suite 1225  
Miami, Florida 33131

  
Lisette Pie Salazar, Esq.

Authorized Representative of a Member

(In accordance with section 608.408(3),  
Florida Statutes, the execution of this  
document constitutes an affirmation under  
the penalties of perjury that the facts  
stated herein are true.)

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