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LIMITED LIABILITY COMPANY

Blanding Management Company, LLC

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FOLEY & LARDNER LLP ATTORNEYS AT LAW

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MESSAGE:

Please see attached.

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FOLEY & LARDNER LLP

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Hodge, Valerie R.

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FAX NO. 9047774408

Fax Audit No. H05000259047 3

ARTICLES OF ORGANIZATION FOR FLORIDA LIMITED LIABILITY COMPANY

ARTICLE I - Name:

The name of the Limited Liability Company is: Blauding Management Company, LLC.

ARTICLE II - Address:

The mailing address and street address of the principal office of the Limited Liability Company are: 5772 Timuquana Road., Jacksonville FL 32210.

ARTICLE III - Registered Agent, Registered Office & Registered Agent's Signature:

The name and the Florida street address of the registered agent are:

Matthew E. Kenyon

Name

5772 Timnquana Road

Florida street address (P.O. Box NOT acceptable)

Jacksonville, Florida 32210

City, State, and Zip

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and completed performance of my duties, and I am familiar with and accept the obligations of my position as registered agent as provided for in Chapter 608, F.S.

Matthew E. Kenvon

(An additional article must be added if an effective date is requested)

Signature of a member or an authorized representative of a member

(In accordance with section 608.408(3), Florida Statutes, the execution of this document constitutes an affirmation under the penalties of perjury that the facts stated herein are true.)

Matthew E. Kanyon, Authorized Representative

Typed or printed name of signee

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\$100.00 Filing Fee for Articles of Organization \$25.00 Designation of Registered Agent \$30.00 Certified Copy (OPTIONAL) \$5.00 Certificate of Status (OPTIONAL)