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Division of Corporations

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Florida Department of State  
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LIMITED LIABILITY COMPANY

BD&C, LLC

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**ARTICLES OF ORGANIZATION  
OF  
BD&C, LLC**

The undersigned, a member or authorized representative, hereby subscribes to these Articles of Organization to form a limited liability company (the "Company") under the Florida Limited Liability Company Act (Chapter 608, Florida Statutes) and in accordance with F.S. § 608.407.

1. Name. The name of the Company is BD&C, LLC.
2. Mailing Address and Street Address of Principal Office. The mailing address and the street address of the principal office of the Company is c/o Allison Whitesides Shay, 3811 Benton Street NW, Washington, DC 20007.
3. Name and Street Address of Initial Registered Agent. The name and street address of the Company's initial registered agent is Susan Whitesides, 1656 Starling Drive, Sarasota, Florida 34231.
4. Management. The Company shall be a manager-managed company.
5. Existence. In accordance with F.S. § 608.409, the Company's existence shall begin at the date and time these Articles of Organization are filed, as evidenced by the Department of State's date and time endorsement.
6. Amendment. These Articles of Organization may be amended in the manner provided in the Operating Agreement of the Company.

In witness whereof, the undersigned member or authorized representative has executed these Articles of Organization as of the 29<sup>th</sup> day of September, 2005 (the "Execution Date").

  
\_\_\_\_\_  
Michael J. Wilson  
Member or Authorized Representative

**ACKNOWLEDGEMENT OF REGISTERED AGENT**

In accordance with F.S. §§ 608.407(c) and 608.415, the undersigned is familiar with the obligations imposed on the position of registered agent by the Florida Limited Liability Company Act and hereby accepts appointment as the initial registered agent of the Company.

In witness whereof, the undersigned has executed this Acknowledgement of Registered Agent as of the Execution Date.

  
\_\_\_\_\_  
Susan Whitesides  
As Registered Agent

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