

Sep. 24. 2005 9:16AM

No. 2820 Pp. 1

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From:
Account Name : STEVEN M. CHAMBERLAIN, P.A.
Account Number : I20010000119
Phone : (352) 375-8540
Fax Number : (352) 375-8554

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LIMITED LIABILITY COMPANY

WESTMINSTER TANNING SALON & SPA, LLC

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ARTICLES OF ORGANIZATION OF
WESTMINSTER TANNING SALON & SPA, LLC

1. Name. The name of the limited liability company (hereinafter "company") is WESTMINSTER TANNING SALON & SPA, LLC.
2. Existence. The company shall have perpetual existence. The company shall commence existence on SEPTEMBER 23, 2005.
3. Location. The mailing address of the Company is 3600 NW 43RD STREET, SUITE C-1, GAINESVILLE, FL 32606 and the street address of the principal office of the company is 3600 NW 43RD STREET, SUITE C-1, GAINESVILLE, FL 32606.
4. Registered Agent. The street address in the State of Florida of the initial registered office of the company is 601 NE First Street, Gainesville, FL 32601 and the name of its initial registered agent at such address is Steven M. Chamberlain.
5. Management. The company shall be managed by one or more Managers as set forth in the Membership Agreement. The initial Manager and his address are Waldemar F. Kissel Jr., 3600 NW 43RD STREET, SUITE C-1, GAINESVILLE, FL 32606.

The undersigned, being an authorized representative of a member of the company, for the purpose of forming a Florida limited liability company to do business both within and without the State of Florida, does make, subscribe, acknowledge and file these Articles, hereby declaring and certifying that the facts herein stated are true.


Steven M. Chamberlain
Authorized Representative
SEPTEMBER 23, 2005

The undersigned hereby accepts his appointment as registered agent for WESTMINSTER TANNING SALON & SPA, LLC and declares familiarity with and accepts the duties and obligations as registered agent as provided for in chapter 608 Florida Statutes (2003).


Steven M. Chamberlain
SEPTEMBER 23, 2005

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