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| | - | (Name | of Limited L | iability Company) | | | | |
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| The enc | losed Articles of | Organization and | fee(s) are subr | nitted for filing. | | | | |
| Picase r | eturn all correspo | ndence concerning | this matter to | the following: | | | | |
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| | (Name o | of Person) | | (Area Code & D | aytime Telephon | e Number) | | |
| Enclos | ed is a check for | the following at | nount: | | | | | |
| \$125 | .00 Filing Fee | \$130.00 Fili Certificate of St | tatus (| 3155.00 Filing Certified Copy additional copy is enc | Cert | 160.00 Fili tificate of Strified Copy itional copy is | tatus & | |
| | | Mailing Address Registration Sect Division of Corp P.O. Box 6327 Tallahassee, FL | ion oorations | Street/Couries Registration Se Division of Co Clifton Buildin 2661 Executiv Tallahassee, F | ection orporations ng re Center Circle | | · | |

Limited Liability Company Articles of Organization

We, the undersigned, who intend to form and create a Limited Liability Company, PURSUANT TO THE Statutes of the State of Florida, do hereby state and certify the following:

- 1. The name of the Liability Company shall be Lance Real Estate LIMITED LIABILITY COMPANY.
- 2. The registered office of the company is located at 8877 Collins Ave, Apart 507, City of Surfside, 33154, State of Florida. Its registered agent is Michael Ortiz, P.A for service of process.
- 3. The principal place of business of the Company is located at 2121 Ponce de Leon Boulevard, Suite 330, City of Coral Gables, 33134, State of Florida.
- 4. The purpose for which the company is formed is to engage in any lawful acts or activities for which limited liability companies may be formed under laws of the above named State.
- 5. The company shall have a duration of 30 years and it shall dissolve at the end of said time frame.

6. Indemnification.

The company shall indemnify any person who is or was a party, a. who is threatened to be made a party, to any threatened, pending, or completed action, suitor proceeding, whether civil, criminal, administrative, or investigative, including all appeals, by reason of the fact that he or she is or was a member, managing member, or employee of the company, or is or was serving at the request of the company as a director, trustee, officer, or employee of another limited liability company, corporation, partnership, joint venture, trust, or other enterprise, against any and all expenses (including reasonable attorney's fees) judgments, decrees, fines, penalties, and amounts paid in settlement, which were actually and reasonably incurred by him or her in connection with such action, suit or proceeding, if he or she acted in good faith and in a manner which he or she reasonably believed to be in, or at least not opposed to, the best interests of the company, and with respect to any criminal

action or proceeding, he or she had no reasonable cause to believe his or her conduct was unlawful. The termination of any action, suit, or proceeding by judgment, order, settlement, conviction, or plea of nolo contendere, or its equivalent shall not, of itself, create a presumption that the person did not act in good faith and in a manner which he or she reasonably believed to be in, or at least not opposed to, the best interest of the company.

- b. The foregoing indemnification shall not apply in the case of an action, suit, or proceeding instituted by one or more members of the company, if the claim, matter, or issue raised therein is determined by a court of competent jurisdiction to have resulted from the negligence or misconduct of the member(s) seeking indemnization; provided, however, that such indemnification shall nonetheless apply if, in view of all of the circumstances of the case, such court shall determine that such member(s) is/are fairly and reasonably entitled to indemnification, with respect to such expenses, judgments, decrees, fines, penalties, and amounts paid in settlement as determined by the court.
- c. Expenses of each person indemnified hereunder, incurred in defending against a civil, criminal, administrative, or investigative action, suit or proceeding (including all appeals), or threat thereof may be paid by the company in advance of the final disposition of such action, suit, or preceding, as authorized by a majority in interest of the members, upon receipt of an undertaking by such person to repay such amount unless it shall ultimately be determined that he or she is entitled to by indemnification by the corporation.
- 7. Composition of management. The management of the company will be vested in a board of managers, consisting of a number not more than 1, who are required to be members of the company, designated in accordance with the terms of the company operating agreement.
- 8. The names and addresses of the Manager(s) of the Company are as follows:

Gustavo Alejandro Lancewicki 8877 Collins Ave, Apart 507Surfside, Fl , 33154 9. The amount of capital each Member has contributed or has agreed to contribute:

Member Capital Contributed

Gustavo Alejandro Lancewicki Dolars One Thousand and 00/100

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Member Capital Agreed to Contribute

Gustavo Alejandro Lancewicki Dolares One Thousand and 00/100

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| 10. | The company shall have the right to add additional Members according to |
|-----------------|---|
| the terms of th | ne Operating Agreement. |

| 11. | The Members may only discontinue business upon an event of dis | ssolution |
|----------------|--|-------------------------------------|
| only according | to the terms of the Operating Agreement. | روز را <mark>استان</mark> ماماني |

12. The company shall be initially organized with at least two Members.

| MANAGING MEMBER(S): | MEMBERS: |
|---------------------|-----------|
| Signature | Signature |
| Signature | Signature |
| | Signature |
| | Signature |
| | Signature |

Signature

| STATE OF FL |
|--|
| COUNTY OF Miami Dade |
| On the 30 th day of Ayoust, 2005, personally appeared before me Gustavo Alejandro Lance wicki, the signer(s) of the within instrument, who duly acknowledged to me that they executed the same. |
| |
| CYNTHIA MEDINA Notary Public, State of Florida |
| My comm. expires Sept. 9, 2008 No. DD 354055 Residing at: |
| Sept 9, 2009 My Commission expires: |

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SECTION OF STATE