

**Electronic Articles of Organization
For
Florida Limited Liability Company**

**L05000087684
FILED 8:00 AM
September 06, 2005
Sec. Of State
mthomas**

Article I

The name of the Limited Liability Company is:
ERC REAL ESTATE & MANAGEMENT, LLC

Article II

The street address of the principal office of the Limited Liability Company is:
6182 S.W. 157 PLACE
MIAMI, FL. 33193

The mailing address of the Limited Liability Company is:
6182 S.W. 157 PLACE
MIAMI, FL. 33193

Article III

The purpose for which this Limited Liability Company is organized is:
ANY AND ALL LAWFUL BUSINESS.

Article IV

The name and Florida street address of the registered agent is:
MONTERO ENTERPRISES, INC.
29637 SOUTH DIXIE HWY
HOMESTEAD, FL. 33033

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Registered Agent Signature: CHRISTIAN E. MONTERO

Article V

The name and address of managing members/managers are:

Title: MGR
ELSA CORTES
CDLA LAS GARZAS, MZ 7, VILLA 8
GUAYAQUIL, EC. ECUADOR

Title: MGR
RODOLFO CORTES
CDLA LAS GARZAS, MZ 7, VILLA 8
GUAYQUIL, EC. ECUADOR

Article VI

The effective date for this Limited Liability Company shall be:

09/01/2005

Signature of member or an authorized representative of a member

Signature: ELSA DE CORTES

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