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Division of Corporations

FRANCIS J. KNIGHT

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To:

Division of Corporations
Fax Number : (850)205-0383

From:

Account Name : JAM MARK LIMITED
Account Number : I20000000112
Phone : (305)789-7758
Fax Number : (305)789-7799

LIMITED LIABILITY COMPANY

3250 REAL ESTATE HOLDING, LLC

Certificate of Status	0
Certified Copy	1
Page Count	05
Estimated Charge	\$155.00

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**ARTICLES OF ORGANIZATION
OF
3250 REAL ESTATE HOLDING, LLC**

The undersigned, being a duly authorized representative of the sole member, desiring to form a limited liability company under and pursuant to the Florida Limited Liability Company Act, Chapter 608, Florida Statutes, does hereby adopt the following Articles of Organization:

ARTICLE I

NAME

The name of the limited liability company is 3250 REAL ESTATE HOLDING, LLC the "Company").

ARTICLE II

ADDRESS

The principal office address of the Company is:

The Ansin Building
3250 S.W. Third Avenue
Miami, FL 33129-2712

The mailing address of the Company is:

701 Brickell Avenue
Suite 3000
Miami, FL 33131

ARTICLE III

REGISTERED AGENT AND OFFICE

The Company designates 701 Brickell Avenue, Suite 3000, Miami, Florida 33131 as the street address of the initial registered office of the Company and names Intrastate Registered Agent Corporation as the Company's initial registered agent at that address to accept service of process within this state.

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ARTICLE IV
MANAGEMENT

The business affairs of the Company shall be conducted, carried on, and managed by at least one (1) Manager. The Manager(s) shall serve in such capacity until their successor(s) are duly elected and qualified. The Manager(s) shall be appointed by the authorized representatives of the sole Member of the Company.

ARTICLE V
DURATION AND CONTINUATION

The period of the Company's duration shall commence with the filing of these Articles of Organization with the Secretary of State, and shall continue perpetually, unless terminated: (i) in accordance with the Company's Operating Agreement; or (ii) by the written agreement of the owners of a majority of the ownership interest in the Company.

ARTICLE VI
PURPOSE

The Company will operate as a division of United Way of Miami-Dade, Inc., a corporation exempt from Federal income taxation under section 501(c)(3) and the purpose for which the Company is being formed is to engage in any activity or business permitted under the laws of the United States and the State of Florida.

ARTICLE VII
ADDITIONAL MEMBERS

Additional Members may be admitted upon the unanimous written consent of the then existing Members, upon the written application of such new Member, in the manner set forth in the Operating Agreement of the Company, if applicable.

ARTICLE VIII
OPERATING AGREEMENT

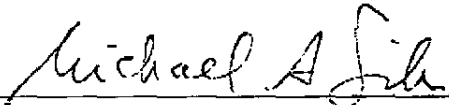
The power to adopt, alter, amend, or repeal the Operating Agreement of the Company shall be vested in the Members of the Company in the manner set forth in the Operating Agreement of the Company.

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IN WITNESS WHEREOF, the undersigned has hereunto set his hand and seal this 30th day of August, 2005.



Michael A. Silva, Esq.
Duly Authorized Representative of a
Member

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ACCEPTANCE OF REGISTERED AGENT

The undersigned agrees to act as registered agent for 3250 REAL ESTATE HOLDING, LLC to accept service of process at the place designated in these Articles of Organization, and to comply with the provisions of Chapter 608, Florida Statutes, and acknowledge that the undersigned is familiar with, and accepts, the obligations of such position on this 30th day of August, 2005.

INTRASTATE REGISTERED AGENT CORPORATION

By: Michael A. Silva
Michael A. Silva, Vice President

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