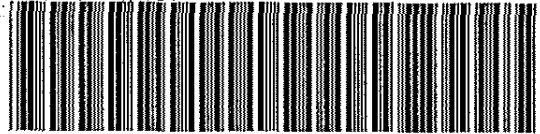


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SECRETARY OF STATE
TALLAHASSEE, FLORIDA



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(Requestor's Name)

(Address)

(Address)

(City/State/Zip/Phone #)

☐ PICK-UP ☐ WAIT ☐ MAIL

(Business Entity Name)

(Document Number)

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SACHER, MARTINI & SACHER, P.A.

ATTORNEYS AT LAW

2655 LeJeune Road, Suite 1101, Coral Gables, Florida 33134

Telephone: 305/448-3900 • Facsimile: 305/446-9206

Charles P. Sacher
Gregory T. Martini
Charles S. Sacher

August 18, 2005

FILED
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SECRETARY OF STATE
TALLAHASSEE, FLORIDA

Nancy A. Richman
OF COUNSEL
Martin E. Segal, P.A.

Federal Express

Registration Section
Division of Corporations
409 E. Gaines Street
Tallahassee, FL 32399

Re: DOUGLAS ROAD DEVELOPMENT, LLC
Our File No. 4372-9

Dear Sir/Madam:

On behalf of the above-referenced limited liability company, I enclose herewith one (1) original and one (1) copy of the fully executed and notarized Articles of Organization, together with our firm check in the amount of \$155.00.

Please cause the original copy of the Articles of Organization to be filed among the corporate records of the State of Florida. Please return a certified copy to the undersigned.

The check enclosed herein is in payment of the following fees or charges:

Filing Fee	\$100.00
Certified Copy Fee	30.00
Registered Agent Fee	<u>25.00</u>
TOTAL	\$155.00

Please note that in accordance with §608.409 Florida Statutes, and Paragraph EIGHTH of the Articles of Organization, the limited liability company's existence will commence August 19, 2005, so long as these Articles are filed with the Secretary of State within five (5) business days of this date.

Thank you for your attention to this matter.

Sincerely,



Charles S. Sacher

CSS:nc

Enclosures

cc: Mr. Giraldo Leyva, Jr.
Mr. Aurelio Leyva

W:\4372-9\wp\Division of Corporations ltr (sending articles to be registered LLC) 8.18.05.wpd

**ARTICLES OF ORGANIZATION
OF
DOUGLAS ROAD DEVELOPMENT, LLC**

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The undersigned, desiring to form a limited liability company under and pursuant to §608.405, Florida Statutes, does hereby certify as follows:

SECRETARY OF STATE
TALLAHASSEE, FLORIDA

FIRST: The name of said limited liability company shall be DOUGLAS ROAD DEVELOPMENT, LLC.

SECOND: DOUGLAS ROAD DEVELOPMENT, LLC shall exist in perpetuity.

THIRD: Copies of the Operating Agreement of DOUGLAS ROAD DEVELOPMENT, LLC may be obtained from the Manager at 6950 NW 77 Court, Miami, Florida 33166, which is the place in the State of Florida where the principal office of DOUGLAS ROAD DEVELOPMENT, LLC is located. The mailing address of DOUGLAS ROAD DEVELOPMENT, LLC shall be 6950 NW 77 Court, Miami, Florida 33166.

FOURTH: The purposes for which DOUGLAS ROAD DEVELOPMENT, LLC is formed are:

A. Engaging in any and all phases of the ownership, operation and development of commercial real estate;

B. Engaging in such other lawful acts or activities for which limited liability companies may be formed under Section 608.405, Florida Statutes.

FIFTH: The maximum number of ownership units which DOUGLAS ROAD DEVELOPMENT, LLC is authorized to have outstanding is one hundred thousand (100,000), all of which shall be identical units, and each of which shall represent the ownership of that percentage of the total units outstanding at any time as is the equivalent of the ratio in which one (1) is the numerator and the total units outstanding is the denominator.

SIXTH: DOUGLAS ROAD DEVELOPMENT, LLC desiring to organize under the laws of the State of Florida as a limited liability company has designated its initial registered office as 2655 LeJeune Road, Suite 1101, Miami-Dade County, Coral Gables, Florida 33134, and has named Charles S. Sacher as its initial Registered Agent who is located at such address.

SEVENTH: The name and street address of the Subscribing Member to these Articles of Organization of DOUGLAS ROAD DEVELOPMENT, LLC is as follows:

NAME

ADDRESS

Charles S. Sacher

2655 LeJeune Road, Suite 1101, Coral Gables, FL 33134

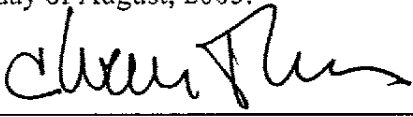
EIGHTH: The business of this limited liability company shall be conducted by a Manager who shall be elected by the Members, who shall be elected in accordance with the Operating Agreement.

The name and street address of the initial Manager, who shall hold office for the first year of its existence or until his successor is elected and qualified is as follows: 2005 AUG 19 P 12:43
SECRETARY OF STATE
TALLAHASSEE, FLORIDA

<u>NAME</u>	<u>ADDRESS</u>
Giraldo Leyva, Jr.	6950 NW 77 Court Miami, Florida 33166

In accordance with the provisions of §608.409, Florida Statutes, the effective date of existence is specified to be August 19, 2005, so long as these Articles of Organization are filed with the Secretary of State within five (5) business days of this date.

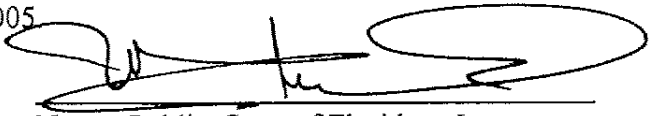
WITNESS my hand and seal this 18th day of August, 2005.


_____(SEAL)
Charles S. Sacher

STATE OF FLORIDA)
) SS:
COUNTY OF MIAMI-DADE)

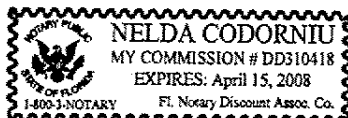
BEFORE ME, the undersigned authority, personally appeared Charles S. Sacher, to me well known to be the person described in and who executed and subscribed to the foregoing Articles of Organization, and he acknowledged before me that he executed and subscribed the same for the purposes therein expressed.

IN WITNESS WHEREOF, I have hereunto set my hand and official seal at Coral Gables, in said County and State, this 18th day of August, 2005



Notary Public, State of Florida at Large

My commission expires:



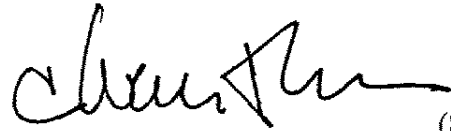
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ACKNOWLEDGMENT OF REGISTERED AGENT

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SECRETARY OF STATE
TALLAHASSEE, FLORIDA

Having been named to accept Service of Process for DOUGLAS ROAD DEVELOPMENT, LLC at 2655 LeJeune Road, Suite 1101, Coral Gables, FL 33134 the place designated in SECTION SIXTH of the attached Articles of Organization, I hereby acknowledge that I am familiar with and accept the obligations of that position.



(SEAL)

Charles S. Sacher, Registered Agent

W:\4372-9\wp\Articles of Organization of Douglas Road Development, LLC.wpd