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CR2E031(7/97)

ARTICLES OF ORGANIZATION OF CHAMCA LLC.

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ARTICLE I - NAME

The name of this limited liability company is CHAMCA LLC (hereinafter "the Company")

ARTICLE II - ADDRESS

The mailing address and principal office is:

2701 South Bayshore Drive Suite #402 Miami, Florida 33133

05 AUG 17 PM 3: 13 SECRETARY OF STATE AND ANSSEE, FLORID

ARTICLE III: INITIAL REGISTERED OFFICE AND AGENT

The name and mailing address of the initial registered office and the initial registered agent of the Company is:

Laurent Manifacier 2701 South Bayshore Drive Suite # 402 Miami, Florida 33133

Having been named as registered agent and to accept service of process for the above state limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent as provided for in Chapter 608, F.S.

Laurent Manifacier - Registered Agent

ARTICLES IV - MANAGEMENT

The Company will be managed by three (3) managers and is, therefore a manager-managed company.

Laurent Manifacier 2701 South Bayshore Drive Suite # 402 Miami, Florida 33133

Katia Manifacier 2701 South Bayshore Drive Suite # 402 Miami, Florida 33133

Damien Deveze 2701 South Bayshore Drive Suite # 402 Miami, Florida 33133

In accordance with Section 608.408(3), Florida Statutes, the execution of this document constitutes an affirmation under penalties of perjury that the facts stated herein are true.

Laurent Manifacier, Authorized Representative

Kaita Manifacier, Authorized Representative

Damien Deveze, Authorized Representative

ORGANIZER

this day of		made and sub 005	scribed t	hese Art	icles of O	rganization	
		Q	oue MAR	lle	POIRIE		- .
			MAR	CELLE	POIRIE	•	
STATE OF FLORIDA)) SS	/			-		
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I HEREBY CER	ΓΙ FY that on this	day, person	ally appe	eared bef	ore me M	IARCELLI	E
POIRIER who is well kno	own to me to be the	e person desc	ribed in a	ind who	executed the	hese Article	s
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August 2005	le de la companya de	ung tu	in.	alue -	: = :		•
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My commission expires: