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Florida Department of State
Division of Corporations
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To:

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Account Name : C T CORPORATION SYSTEM
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TALLAHASSEE, FLORIDA

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DIVISION OF CORPORATION

LIMITED LIABILITY COMPANY

Bombardier-PCL, L.L.C.

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**ARTICLES OF ORGANIZATION FOR FLORIDA LIMITED LIABILITY
COMPANY**

ARTICLE I - Name:

The name of the Limited Liability Company is Bombardier-PCL, LLC.

ARTICLE II - Address:

The mailing address and street address of the principal office of the Limited Liability Company is:

Principal Office Address:

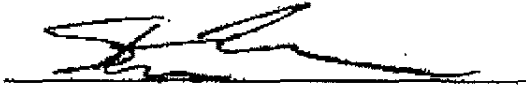
3810 Northdale Boulevard, Suite 200
Tampa, FL 33624

Mailing Address:

3810 Northdale Boulevard, Suite 200
Tampa, FL 33624

**ARTICLE III - Registered Agent, Registered Office & Registered Agent's
Signature:**

CT Corporation System
1200 South Pine Island Road
Plantation, Florida 33324



Registered Agent's Signature

**STEVEN P. ZIMMER
SPECIAL ASSISTANT SECRETARY**

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TALLAHASSEE FLORIDA

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ARTICLE IV – Manager(s) or Managing Member(s)

The name and address of each Manager or Managing Member is as follows:

Title:
Manager

Name and Address:
Edward A. Gordon
4180 Muirfield Circle
Presto, PA
USA 15142

Managing Member

Bombardier Transportation (Holdings) USA
Inc.

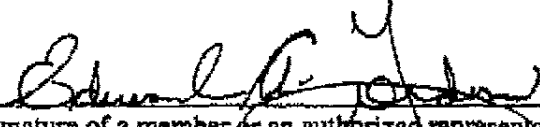
Manager

Jerry Harder
4722 Cheval Blvd,
Lutz, FL 33558

Managing Member

PCL Civil Constructors, Inc.

REQUIRED SIGNATURE:



Signature of a member or an authorized representative of a member.

(In accordance with section 608.408(3), Florida Statutes,
the execution of this document constitutes an affirmation
under the penalties of perjury that the facts stated herein are true.)

Edward A. Gordon
Typed/Printed Name of Signatory Above

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TALLAHASSEE FLORIDA

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