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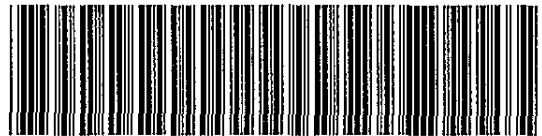
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SECRETARY OF STATE
TALLAHASSEE, FLORIDA

6/10/05
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SACHER, MARTINI & SACHER, P.A.

ATTORNEYS AT LAW

2655 LeJeune Road, Suite 1101, Coral Gables, Florida 33134

Telephone: 305/448 3900 • Facsimile: 305/446-9206

Charles P. Sacher
Gregory T. Martini
Charles S. Sacher

June 7, 2005

Nancy A. Richman
OF COUNSEL
Martin E. Segal, P.A.

Registration Section
Division of Corporations
Post Office Box 6327
Tallahassee, FL 32314

Re: Nephrology Management Group, L.L.C.
Our File No. 1416-13

Dear Sir/Madam:

On behalf of the above-referenced limited liability company, I enclose herewith an original fully executed and notarized Articles of Organization, together with our firm check in the amount of \$155.00.

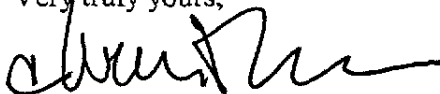
Please have this original copy of the Articles of Organization filed among the corporate records of the State of Florida. Please return a certified copy to the undersigned.

The check enclosed herein is in payment of the following fees or charges:

Filing Fee	\$100.00
Certified Copy Fee	30.00
Registered Agent Fee	<u>25.00</u>
TOTAL	\$155.00

Thank you for your attention to this matter.

Very truly yours,



Charles S. Sacher

CSS/lrb
Enclosures

cc: Jorge Busse, M.D.

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**ARTICLES OF ORGANIZATION OF
NEPHROLOGY MANAGEMENT GROUP, L.L.C.**

The undersigned, desiring to form a Limited Liability Company under and pursuant to §608.405, Florida Statutes, does hereby certify as follows:

- FIRST:** The name of said limited liability company shall be Nephrology Management Group, L.L.C.
- SECOND:** Nephrology Management Group, L.L.C. shall exist in perpetuity.
- THIRD:** Copies of the Operating Agreement of Nephrology Management Group, L.L.C. may be obtained from the Manager at 9193 SW 72 Street #200, Miami, Florida 33175 which is the place in the State of Florida where the principal office of the limited liability company is located. The mailing address of Nephrology Management Group, L.L.C. shall be 9193 SW 72 Street #200, Miami, Florida 33175.
- FOURTH:** The purposes for which Nephrology Management Group, L.L.C. is formed are:
- A. Engaging in any and all phases of the business of providing health care management and services.
 - B. Engaging in such other lawful acts or activities for which limited liability companies may be formed under Section 608.405, Florida Statutes.
- FIFTH:** The maximum number of ownership units which Nephrology Management Group, L.L.C. is authorized to have outstanding is one thousand (1000), all of which shall be identical units, and each of which shall represent the ownership of that percentage of the total units outstanding at any time as is the equivalent of the ratio in which one (1) is the numerator and the total units outstanding is the denominator.
- SIXTH:** Nephrology Management Group, L.L.C. desiring to organize under the laws of the State of Florida as a limited liability company has designated its initial registered office at 2655 LeJeune Road, Suite 1101, Miami-Dade County, Coral Gables, Florida, 33134 and has named Charles P. Sacher as its initial Registered Agent who is located at such address.
- SEVENTH:** The name and street address of the subscriber to these Articles of Organization of Nephrology Management Group, L.L.C. is as follows:

NAME
Charles P. Sacher

ADDRESS
2655 LeJeune Rd., Suite 1101
Coral Gables, FL 33134

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EIGHTH: The business of this limited liability company shall be conducted by Managers who shall be elected by the Members, who shall be elected in accordance with the Operating Agreement.

The name and street address of the initial Managers, who shall hold office for the first year of its existence or until their successors are elected and qualified is as follows:

<u>NAME</u>	<u>ADDRESS</u>
Edgardo L. Pellegrini, M.D.	9193 SW 72 Street #200 Miami, Florida 33175
Jorge Busse, M.D.	9193 SW 72 Street #200 Miami, Florida 33175
Gaspar A. Barreto, M.D.	9193 SW 72 Street #200 Miami, Florida 33175
Emilio J. Gomez, M.D.	9193 SW 72 Street #200 Miami, Florida 33175

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TALLAHASSEE, FLORIDA

In accordance with the provisions of §608.409, the effective date of existence is specified to be June 7, 2005, so long as these Articles of Organization are filed with the Secretary of State within five (5) business days of this date.

WITNESS my hand and seal this 7th day of June 2005.

Charles P. Sacher (SEAL)

STATE OF FLORIDA)
COUNTY OF MIAMI-DADE) SS:

BEFORE ME, the undersigned authority, personally appeared CHARLES P. SACHER, to me well known to be the person described in and who executed and subscribed to the foregoing Articles of Organization, and he acknowledged before me that he executed and subscribed the same for the purposes therein expressed.

IN WITNESS WHEREOF, I have hereunto set my hand and official seal at Coral Gables, in said County and State, this 7 day of June, 2005.

My Commission Expires:

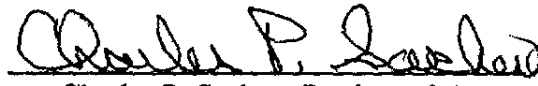
James D. Kish
Notary Public, State of Florida at Large



Nancy A. Richman
Commission # DD292082
Expires: Feb. 18, 2008
Bonded Thru
Atlantic Bonding Co., Inc.

ACKNOWLEDGMENT OF REGISTERED AGENT

Having been named to accept Service of Process for Nephrology Management Group, L.L.C.
at the place designated in Section SIXTH of the attached Articles of Organization, I hereby
acknowledge that I am familiar with and accept the obligations of that position.

 (SEAL)
Charles P. Sacher , Registered Agent

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TALLAHASSEE, FLORIDA

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