

**Electronic Articles of Organization
For
Florida Limited Liability Company**

L05000054718
FILED 8:00 AM
June 02, 2005
Sec. Of State
jbryan

Article I

The name of the Limited Liability Company is:

A & O HOLDINGS OF DESTIN III, L.L.C.

Article II

The street address of the principal office of the Limited Liability Company is:

66 LOS ANGELES STREET
DESTIN, FL. 32550

The mailing address of the Limited Liability Company is:

66 LOS ANGELES STREET
DESTIN, FL. 32550

Article III

The purpose for which this Limited Liability Company is organized is:

ANY AND ALL LAWFUL BUSINESS.

Article IV

The name and Florida street address of the registered agent is:

C. LEDON ANCHORS
909 MAR WALT DRIVE
SUITE 1014
FORT WALTON BEACH, FL, FL. 32547

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Registered Agent Signature: C. LEDON ANCHORS

Article V

The name and address of managing members/managers are:

Title: MGRM
AMBER WIEBE
66 LOS ANGELES STREET
DESTIN, FL. 32550

Title: MGRM
OLIVIER BROUTIN
66 LOS ANGELES STREET
DESTIN, FL. 32550

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Article VI

The effective date for this Limited Liability Company shall be:

06/02/2005

Signature of member or an authorized representative of a member

Signature: C. LEDON ANCHORS