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LIMITED LIABILITY COMPANY

alvarez, armas & borron, l.l.c.

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FLORIDA DEPARTMENT OF STATE

Glenda E. Hood
Secretary of State

May 25, 2005

EMPIRE

SUBJECT: ALVAREZ, ARMAS & BORRON, L.L.C.
REF: W05000026154

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We received your electronically transmitted document. However, the document has not been filed. Please make the following corrections and refax the complete document, including the electronic filing cover sheet.

Effective October 1, 1999, Chapter 608, Florida Statutes, does not require or permit the filing of an "Affidavit of Membership and Capital Contributions." Therefore, the enclosed document has not been filed and is being returned to you.

Please return your document, along with a copy of this letter, within 60 days or your filing will be considered abandoned.

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DIVISION OF CORPORATION

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(4)

ARTICLES OF ORGANIZATION

OF

ALVAREZ, ARMAS & BORRON, L.L.C.

The undersigned, for purposes of forming a limited liability company under the Florida Limited Liability Act, F.S. Chapter 608, hereby makes, acknowledges, and files the following Articles of Organization.

ARTICLE ONE
NAME

The name of this limited liability company shall be: ALVAREZ, ARMAS & BORRON, L.L.C.

ARTICLE TWO
NATURE OF BUSINESS

Purpose. The purpose of the corporation is to engage in the practice of law. The limited liability company shall not render professional services except through its officers, employees and agents who are authorized to practice law in the State of Florida. The limited liability company shall not engage in any other form of business.

ARTICLE THREE
TERM OF EXISTENCE

This limited liability company shall terminate no later than 30 years after its date of commencement unless earlier dissolved in accordance with these articles.

ARTICLE FOUR
MANAGEMENT

This limited liability company shall at all times have three Directors. The Managers of the limited liability company shall be:

Chief Executive Officer: Jorge C. Borron
Secretary: Arturo Alvarez
Treasurer: J. A. Armas

whose address shall be 901 Ponce De Leon Boulevard, Suite 304, Coral Gables, Florida 33134.

ARTICLE FIVE
NEW MEMBERS

No new members shall be admitted except with the unanimous written consent of all members of the limited liability company. No transferee of a Member's interest shall be entitled to participate in the management of the limited liability company except with the unanimous written consent of all members of the limited liability company.

ARTICLE SIX
MEMBERS

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This Managers of this limited liability company shall be elected by the Members in accordance with regulations adopted by the Members for the management of the business and affairs of the limited liability company. The names and addresses of the Members of the limited liability company are:

Jorge C. Borron, 901 Ponce De Leon Boulevard, Suite 304, Coral Gables, Florida 33134;
Arturo Alvarez, 901 Ponce De Leon Boulevard, Suite 304, Coral Gables, Florida 33134; and
I. A. Armas, 901 Ponce De Leon Boulevard, Suite 304, Coral Gables, Florida 33134.

ARTICLE SEVEN
REGISTERED OFFICE AND REGISTERED AGENT

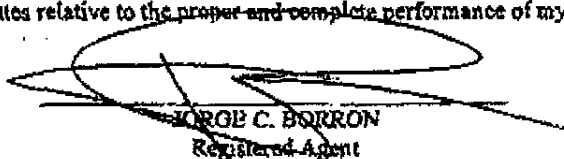
The registered agent shall be Jorge Celestino Borron at 901 Ponce De Leon Boulevard, Suite 304, Coral Gables, Florida 33134.

ARTICLE EIGHT
PRINCIPAL PLACE OF BUSINESS

The principal place of business of the limited liability company shall be 901 Ponce De Leon Boulevard, Suite 304, Coral Gables, Florida 33134.

REGISTERED AGENT

I HEREBY AGREE to act as Registered Agent for ALVAREZ, ARMAS & BORRON, L.L.C. with the provisions of all Florida Statutes relative to the proper and complete performance of my duties.


JORGE C. BORRON
Registered Agent

DATED this 23 day of May, 2005.

STATE OF FLORIDA)

SS:

MIAMI-DADE COUNTY)

BEFORE ME, the undersigned authority personally appeared, JORGE CELESTINO BORRON, to me well known and known to me to be the individuals described in and who executed the foregoing Articles of Organization, and who acknowledged before me that the same was executed for the purpose therein stated and expressed.

IN WITNESS WHEREOF, I have hereunto affixed my hand and official seal at Miami- Dade County, Florida.

DATED this 23 day of May, 2005.


NOTARY PUBLIC, State of Florida at Large

My Commission Expires:



Notary Public
MY COMMISSION # DD035926 EXPIRES
JUNE 21, 2005
BONDED THROUGH FARM INSURANCE, INC.

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