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SECRETARY OF STATE
TALLAHASSEE, FLORIDA

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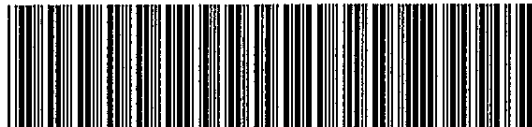
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Frank J. Mulhall, P.A.

Attorney At Law

Sent via Federal Express



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March 14, 2005

SECRETARY OF STATE
TALLAHASSEE, FLORIDA

Registration Section
Division of Corporations
409 East Gaines Street
Tallahassee, Florida 32399

Re: Bull by the Horns Publishing, LLC
File: 1084 006

Dear Sir or Madam:

Enclosed are the following:

- (1) Articles of Organization – Bull by the Horns Publishing, LLC;
- (2) Check in the amount of \$125.00 for the following:
 - a. Filing Fee / Designation Resident Agent – Bull by the Horns Publishing, LLC;
 - b. Certified Copy – Bull by the Horns Publishing, LLC; and
- (3) Self Addressed Stamped Envelope for return copies.

Any assistance you can provide to ensure that the documents are processed timely will be appreciated. Please call me collect if you have any questions or problems attendant to the processing of the enclosed documents.

Thank you for your assistance.

Very truly yours,

Frank J. Mulhall, P.A.

Frank J. Mulhall, Esq.
For the Firm

FJM:afm

Enclosures

*Articles of Organization
For
Bull by the Horns Publishing, LLC*

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Article I – Name

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The name of the Limited Liability Company is Bull by the Horns Publishing, LLC

SECRETARY OF STATE
TALLAHASSEE, FLORIDA

Article II – Address

The mailing and street address of the principal office of the Limited Liability Company is

The Schever International Plaza
7280 West Palmetto Park Road, Suite 204
Boca Raton, Florida 33433-3401

*Article III – Registered Agent, Registered Office
Registered Agent's Signature*

The name and the Florida Street address of the registered agent are:

Frank J. Mulhall, Esq.
7280 West Palmetto Park Road, Suite 204
Boca Raton, Florida 33433-3401

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent as provided for in Chapter 608, Florida Statutes.

Frank J. Mulhall, Esq.
Frank J. Mulhall, Esq.

Article IV – Management (Check if applicable)

☐ The Limited Liability Company is to be managed by one manager or more managers and is, therefore, a manager – managed company.

Frank J. Mulhall, Esq.