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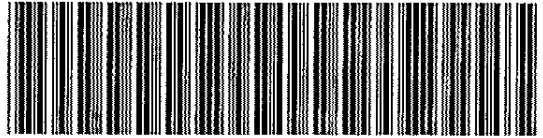
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CORPORATION SERVICE COMPANY

ACCOUNT NO. : 072100000032

REFERENCE : 233246 80690A

AUTHORIZATION :

COST LIMIT : \$ PREPAID

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ORDER DATE : March 2, 2005

ORDER TIME : 10:33 AM

ORDER NO. : 233246-005

CUSTOMER NO: 80690A

CUSTOMER: Alison Herman, Esq  
Breier And Seif, P.a.

Suite 1125  
2800 Ponce De Leon Boulevard  
Coral Gables, FL 33134

DOMESTIC FILING

NAME: MANARD INVESTMENTS, LLC

EFFECTIVE DATE:

ARTICLES OF INCORPORATION  
CERTIFICATE OF LIMITED PARTNERSHIP  
XX ARTICLES OF ORGANIZATION

PLEASE RETURN THE FOLLOWING AS PROOF OF FILING:

XX CERTIFIED COPY  
PLAIN STAMPED COPY  
CERTIFICATE OF GOOD STANDING

CONTACT PERSON: Darlene Ward - EXT. 2935

EXAMINER'S INITIALS: \_\_\_\_\_

**ARTICLES OF ORGANIZATION  
OF  
MANARD INVESTMENTS, LLC**

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The undersigned, in forming a Florida Limited Liability Company ("Company") under the Florida Limited Liability Company Act, Chapter 608 of the Florida Statutes, hereby adopts the following Articles of Organization for such Company:

**ARTICLE I - NAME**

The name of this limited liability company is:

MANARD INVESTMENTS, LLC

**ARTICLE II - ADDRESS**

The mailing address and the street address of the principal office of the limited liability company is 2800 Ponce De Leon Boulevard, Suite 1125, Coral Gables, Florida 33134.

**ARTICLE III - INITIAL REGISTERED AGENT**

The name of the initial Registered Agent of the limited liability company is ALISON P. HERMAN. The street address of the initial Registered Agent Office is 2800 Ponce De Leon Boulevard, Suite 1125, Coral Gables, Florida 33134.

**ARTICLE IV - MANAGEMENT**

The limited liability company is to be managed by one or more managers and is, therefore, a manager-managed company.

IN WITNESS WHEREOF, the undersigned has executed these Articles of Organization  
this 1<sup>st</sup> day of March, 2005.

By:   
ALISON P. HERMAN, Esq. Authorized Representative

(In accordance with Section § 608.408(3), Florida Statutes, the execution of this document constitutes an affirmation under the penalties of perjury that the facts stated herein are true).

ACCEPTANCE OF DESIGNATION AS REGISTERED AGENT

I hereby accept the appointment as the initial Registered Agent of MANARD INVESTMENTS, LLC, as made in the foregoing Articles of Organization, and agree to act in such capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as the initial Registered Agent of MANARD INVESTMENTS, LLC.

Date: March 1, 2005

  
ALISON P. HERMAN

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