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DIVISION OF CORPORATION

## LIMITED LIABILITY COMPANY

**l.c.n.r. ventures, l.l.c.**

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Prepared by:  
Ira S. Silver, Esq. (3)  
FL Bar No. 221351  
Silver & Silver  
108 South Miami Avenue  
2<sup>nd</sup> Floor  
Miami, FL 33130

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**ARTICLES OF ORGANIZATION  
FOR L.C.N.R. VENTURES, L.L.C.**

**ARTICLE I** - The name of the Limited Liability Company is L.C.N.R. VENTURES, L.L.C.

**ARTICLE II** - The mailing address and street address of the principal office of the Limited Liability Company is 14 NE 3<sup>rd</sup> Avenue, Miami, Florida 33132.

**ARTICLE III** - The name and the Florida street address of the registered agent is Ray Shoua, 14 NE 3<sup>rd</sup> Avenue, Miami, Florida 33132.

**ARTICLE IV** - All of the Limited Liability Company's powers shall be exercised by or under the authority of, and the business and affairs of this company shall be managed under the direction of, the members of this company. This article may be amended from time to time in the regulations of the company by a unanimous vote of the members. The members and their ownership percentage in this company are as follows:

Ray Shoua	51% ownership
14 NE 3 <sup>rd</sup> Avenue	
Miami, Florida 33132	

Nestor Luis Moratinos	34% ownership
9053 SW 141 Place	
Miami, Florida 33186	

Litz A. Diaz	15% ownership
9376 Fountainbleau Blvd., #L420	
Miami, Florida 33172	

**ARTICLE V** - This Limited Liability Company shall exist until dissolved in a manner

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provided by law, or as provided in the regulations adopted by the members.

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ARTICLE VI - Members shall have the right to admit new members by unanimous consent.

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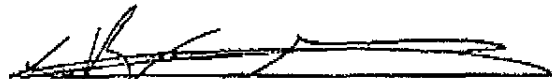
Contributions of the new members shall be determined at the time of admission to the Limited Liability Company.

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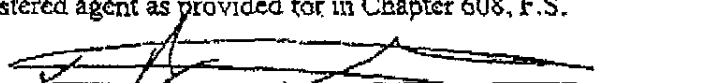
A member's interest in the Limited Liability Company may not be sold or otherwise transferred except with unanimous written consent of all members.

On the death, retirement, resignation, expulsion, bankruptcy or dissolution of a member or the occurrence of any other event that terminates the continued membership in the Limited Liability Company, the remaining members shall have the right to continue the business on unanimous consent of the remaining members.

IN WITNESS WHEREOF, the undersigned have made and subscribed these Articles of Organization for the uses and purposes aforesaid. In accordance with section 608.408(3), Florida Statutes, the execution of this document constitutes an affirmation under the penalties of perjury that the facts stated herein are true.

  
RAY SHOUA, registered agent

Having been named as registered agent and to accept service of process for the above state limited liability company at the place designated in this certificate. I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent as provided for in Chapter 608, F.S.

  
RAY SHOUA, registered agent

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