



TO: Registration Section  
Division of Corporations

SUBJECT:

STRATFORD LANGUAGE AND REFERENCE LLC

The enclosed Articles of Organization and fee are submitted for filing.

Marc Menahem, 8000 east drive, suite 201, North bay Village, Florida 33141

For further information concerning this matter, please call: Marc Menahem  
at (786 ) 210 0756

Enclosed is a check for the following amount:

~~of~~ \$125.00 Filing Fee

Registration Section  
Division of Corporations  
409 E. Gaines Street P.O. Box 6327  
Tallahassee, Florida 32399 Tallahassee, Florida 32314

A handwritten signature in black ink, consisting of a stylized 'M' followed by a horizontal line and a small flourish.

## ARTICLES OF ORGANIZATION FOR FLORIDA LIMITED LIABILITY COMPANY

### ARTICLE I:

The name of the Limited Liability Company is:  
STRATFORD LANGUAGE AND REFERENCE LLC

### ARTICLE II:

The mailing address and street address of the principal office of the Limited Liability Company is:  
8000 EAST Drive, suite 201, North Bay Village, Florida 33141

### ARTICLE III:

The name and the Florida street address of the registered agent are:

Marc Menahem,  
8000 east drive, suite 201,  
North bay Village, Florida 33141

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent as provided for in Chapter 608, F.S.

### ARTICLE IV:

The name and address of each Manager or Managing Member is as follows:

"MGR" Marc Menahem, 8000 east drive, suite 201,  
North bay Village, Florida 33141

"MGR" = Anne Tavard, 10 rue hudri, courbevoie 92400, France

REQUIRED SIGNATURE:

Marc Menahem



Signature of a member or an authorized representative of a member.  
(In accordance with section 608.408(3), Florida Statutes, the execution of this document constitutes an affirmation under the penalties of perjury that the facts stated herein are true.) Typed or printed name of signee

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