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SEL MASSEE, FLORII

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TRANSMITTAL LETTER

TO: Registration Section Division of Corporations	
SUBJECT: Ballard Co	mited Liability Company)
(Name of Li	mited Liability Company)
The enclosed Articles of Organization and fee(s) are	submitted for filing.
Please return all correspondence concerning this ma	tter to the following:
John Anderson (Name of Person)	3 Ballard
(Firm/Company)	
1988 Parker Aug Rort 5+ Joe F	05 FE
Port 5+ 50e F (City/State and Zip Code)	1 32456 853 F
For further information concerning this matter, pleas	e call: C- 596 - 3
Me	e call: $C = 596 - \frac{1}{229} = \frac{1}{29}$
(Name of Person)	(Area Code & Daytime Telephone Number)
Enclosed is a check for the following amount:	
\$125.00 Filing Fee \$130.00 Filing Fee & Certificate of Status	\$155.00 Filing Fee & S160.00 Filing Fee, Certified Copy (additional copy is enclosed) \$160.00 Filing Fee, Certificate of Status & Certified Copy (additional copy is enclosed)
STREET ADDRESS:	MAILING ADDRESS:
Registration Section Division of Corporations	Registration Section Division of Corporations
409 E. Gaines Street	P.O. Box 6327

Tallahassee, Florida 32399

Tallahassee, Florida 32314

ARTICLES OF ORGANIZATION FOR FLORIDA LIMITED LIABILITY COMPANY

ARTICLE I - Name: The name of the Limited Liability Con	npany is:	
Ballard	Construction	440
ARTICLE II - Address:	of the principal office of the Limited Lia	

Principal Office Address:	Mailing Address:
1988 Parker Aue Port 57 Soe F/32456	5AME

ARTICLE III - Registered Agent, Registered Office, & Registered Agent's Signature:

The name and the Florida street address of the registered agent are: $ \frac{50 \text{ hv}}{300000000000000000000000000000000000$	05 FEB
Name 1988 Parker Ave Florida street address (P.O. Box NOT acceptable)	B-2 PH
Port 5t SeFL 32456 City, State, and Zip	FLORIDA

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent as provided for in Chapter 608, F.S..

Registered Agent's Signature

(CONTINUED)

ARTICLE IV- Manager(s) or Managing Member(s): The name and address of each Manager or Managing Member is as follows: Title: Name and Address: "MGR" = Manager "MGRM" = Managing Member MGRA (Use attachment if necessary) NOTE: An additional article must be added if an effective date is requested. REQUIRED SIGNATURE: Signature of a member or an authorized representative of a member. (In accordance with section 608.408(3), Florida Statutes, the execution of this document constitutes an affirmation under the penalties of perjury that the facts stated herein are true.)

Filing Fees:

Typed or printed name of signee

\$100.00 Filing Fee for Articles of Organization

\$ 25.00 Designation of Registered Agent

\$ 30.00 Certified Copy (Optional)

\$ 5.00 Certificate of Status (Optional)