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-ATTORNEY AT LAW---

phone (305) 757-6755 fax (305) 757-6756 e-mail skbpa@cs.com

January 15, 2005

Department of State Division of Corporations 409 E. Gaines Street Tallahassee, Florida 32399

Re: Johnny Cay, LLC

Ladies and Gentlemen:

Enclosed for filing is the original, as well as one (1) copy, of the Articles of Organization of Johnny Cay, LLC, a Florida limited liability company. Also enclosed is our check in the amount of \$125.00 for the filing fees.

Please contact me at the number or address above if you have any questions.

Very truly yours,

Stéven K. Baird

SKB:mjc encl.

cc: Chirinos Ballesteros

ARTICLES OF ORGANIZATION OF JOHNNY CAY, LLC

The undersigned members, for the purpose of forming a limited liability company under the Florida Limited Liability Company Act, hereby adopt the following Articles of Organization:

ARTICLE I NAME

The name of the limited liability company shall be Johnny Cay, LLC.

ARTICLE II PRINCIPAL OFFICE AND MAILING ADDRESS

The principal place of business of the limited liability company shall be 7303 S.W. 60th Street, Miami, Florida 33143, and the mailing address of the limited liability company shall be the same.

ARTICLE III INITIAL REGISTERED AGENT AND STREET ADDRESS

The name and Florida street address of the initial registered agent are:

Steven K. Baird, P.A. 5981 N. E. Sixth Avenue Miami, Florida 33137

ARTICLE IV MANAGEMENT

The limited liability company shall be managed by the members.

SECRETARY OF STATE

AFFIRMATION OF MEMBERS

We, the undersigned, are members of the limited liability company formed by these Articles of Organization, and we each hereby affirm and certify under penalty of perjury that the facts

contained herein are true.

Martha C. Ballesteros, Member

Antonio E. Chirinos, Member

ACCEPTANCE OF REGISTERED AGENT

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Steven K. Baird, Registered Agent

January 14, 2005

SECRETARY OF STATE