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Division of Corporations

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SECRETARY OF STATE
TALLAHASSEE, FLORIDA

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To:

Division of Corporations
Fax Number : (850) 205-0383

From:

Account Name : A 1 A CORPORATE SERVICES, INC.
Account Number : I20010000247
Phone : (800) 494-3124
Fax Number : (305) 675-2811

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DIVISION OF CORPORATIONS

LIMITED LIABILITY COMPANY

B&L Land Development L.L.C.

AL

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FILED**ARTICLES OF ORGANIZATION FOR A FLORIDA LIMITED LIABILITY
COMPANY**

2005 JAN 24 A 11:10

In compliance with Chapter 608, F.S.

SECRETARY OF STATE
TALLAHASSEE, FLORIDA**ARTICLE I NAME**

The name of the Limited Liability Company is:

B&L LAND DEVELOPMENT L.L.C.

ARTICLE II ADDRESS

The mailing address and street address of the principal office of the Limited Liability Company is:

PO BOX 6227
PANAMA CITY, FL 32404**ARTICLE III REGISTERED AGENT, REGISTERED OFFICE &
REGISTERED AGENT SIGNATURE**

The name and the Florida street address of the registered agent is:

CARL T BARNES
555 NORTH STAR AVE
PANAMA CITY, FLORIDA 32404

Having been named as registered agent to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions all statutes relating to the proper and complete performance of my duties, and I am familiar with accept the obligations of my position as registered agent as provided for in Chapter 608, F.S..



CARL T BARNES / Registered Agent's Signature

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ARTICLE IV MANAGEMENTSECRETARY OF STATE
TALLAHASSEE, FLORIDA

The Limited Liability Company will be managed by one or more managing members and is, therefore, a Member Managed Company.

ARTICLE V MEMBERS (optional)

The name(s) and address(es) of the managing members of the LLC are:

Managing Member:

CARL T BARNES
555 NORTH STAR AVE
PANAMA CITY, FLORIDA 32404

Managing Member:

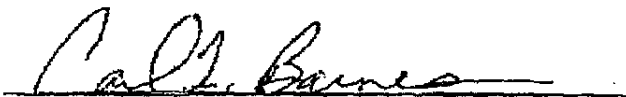
JAMES R BEACH III
9521 OLD MAJETTE TOWER RD
PANAMA CITY, FLORIDA 32404

Managing Member:

JAMES BEACH
9523 MAJETTE TOWER RD
PANAMA CITY, FLORIDA 32404

Managing Member:

E HAROLD LEE
11701 STONE RD
PANAMA CITY, FLORIDA 32404



Signature of a member or an authorized representative of a member.

(In accordance with section 608.408(3), Florida Statutes, the execution of this document constitutes an affirmation under the penalties of perjury that the facts stated herein are true.)

CARL T BARNES

Typed or printed name of signee

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