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LIMITED LIABILITY COMPANY

F.A.M. Flamingo, LLC.

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ARTICLES OF ORGANIZATION OF F.A.M. FLAMINGO, LLC.

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ARTICLE I. NAME

The name of this limited liability company is F.A.M. Flamingo, LLC.

ARTICLE II. ADDRESS

The street address and mailing address of this limited liability company are: 4779 Collins Avenue, #1804, Miami Beach, Florida 33140.

ARTICLE III. REGISTERED AGENT

The name and street address of the registered agent are: CorpWiz Registered Agents, Inc., 8750 N.W. 36 Street, Suite 220, Mizmi, Florida 33178.

ARTICLE IV. MANAGEMENT

This limited liability company is to be manager-managed. The name and address of the initial managers are: Osvaldo S. Bacman at 4779 Collins Avenue, #1804, Miami Beach, Florida 33140 and Diana Linck de Bacman at 4779 Collins Avenue, #1804, Miami Beach, Florida 33140.

The undersigned authorized representative of a member executed these Articles of Organization on January 18th, 2005.

Michael Wermuth

Authorized Representative

Having been named as registered agent to accept service of process for the above stated company at the place designated in this certificate, I am familiar with and accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Corp Wiz Registered Agents, Inc.

By Janna Itriago, Vice President

0/-18-05 Date