

**Electronic Articles of Organization
For
Florida Limited Liability Company**

L05000004818
FILED 8:00 AM
January 18, 2005
Sec. Of State
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Article I

The name of the Limited Liability Company is:
CARRS BARBERS CLUB - SAND LAKE RD LLC

Article II

The street address of the principal office of the Limited Liability Company is:
THE FOUNTAINS AT BAYHILL
#7565
ORLANDO, FL. 32819

The mailing address of the Limited Liability Company is:
701 EAST WASHINGTON STREET
SUITE #1
ORLANDO, FL. 32801

Article III

The purpose for which this Limited Liability Company is organized is:
ANY AND ALL LAWFUL BUSINESS.

Article IV

The name and Florida street address of the registered agent is:
CARRS BARBERS CLUB USA INC.
701 EAST WASHINGTON STREET
SUITE #1
ORLANDO, FL. 32801

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Registered Agent Signature: EDWARD MAGNAY

Article V

The name and address of managing members/managers are:

Title: MGRM
CARRS BARBERS CLUB USA INC
SUIRE #1
ORLANDO, FL. 32801

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Article VI

The effective date for this Limited Liability Company shall be:

01/15/2005

Signature of member or an authorized representative of a member

Signature: EDWARD MAGNAY