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ACCOUNT NO. : 072100000032 REFERENCE: 146357 AUTHORIZATION : COST LIMIT : \$ 155.00 ORDER DATE: January 14, 2005 ORDER TIME : 3:12 PM ORDER NO. : 146357-005 CUSTOMER NO: 150991A CUSTOMER: William N. Kirk, Esq. Gould Cooksey Fennell O'neill Marine Carter & Hafner, P.a. 979 Beachland Boulevard Vero Beach, FL 32963 DOMESTIC FILING MALLARD BAY ASSOCIATES, LLC NAME: EFFECTIVE DATE: ARTICLES OF INCORPORATION CERTIFICATE OF LIMITED PARTNERSHIP XX \_\_\_ ARTICLES OF ORGANIZATION PLEASE RETURN THE FOLLOWING AS PROOF OF FILING: XX CERTIFIED COPY \_\_\_\_\_ PLAIN STAMPED COPY \_\_\_\_ CERTIFICATE OF GOOD STANDING CONTACT PERSON: Troy Todd - EXT. 2940

EXAMINER'S INITIALS:

## ARTICLES OF ORGANIZATION FOR FLORIDA LIMITED LIABILITY COMPANY

The undersigned, being authorized to execute and file these Articles, hereby certifies that

#### ARTICLE I -- NAME

The name of the Limited Liability Company is:

#### MALLARD BAY ASSOCIATES, LLC

#### **ARTICLE II - ADDRESS**

The mailing address and street address of the principal office of the Limited Liability Company is:

5780 Glen Eagle Lane Vero Beach, FL 32967

## ARTICLE III -- REGISTERED AGENT, REGISTERED OFFICE AND REGISTERED AGENT'S SIGNATURE

The name and the Florida street address of the initial Registered Agent are:

WILLIAM N. KIRK 979 Beachland Blvd. Vero Beach, FL 32963

Having been named as initial Registered Agent and to accept service of process for the above stated Limited Liability Company at the place designated in this Article of these Articles of Organization, I hereby accept the designation as Registered Agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as Registered Agent as provided for in Chapter 608 of the Florida Statutes.

WILLIAM N. KIRK

Registered Agent

#### ARTICLE IV - MANAGEMENT

The Limited Liability Company shall be managed by one or more Managers and is, therefore, a manager-managed company. The Manager(s) shall be elected in the manner prescribed in the Operating Agreement for this Limited Liability Company. No member of the Limited Liability Company shall be an agent of the Limited Liability Company solely by virtue of being a member.

### ARTICLE V - GOVERNED BY OPERATING AGREEMENT

The Company shall be governed by and operated pursuant to the terms and conditions of a written Operating Agreement, as the same may be amended or modified, in writing, from time to time.

#### ARTICLE VI - EFFECTIVE DATE

These Articles of Organization shall be effective upon the date of filing.

WILLIAM N. KIRK

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