

**Electronic Articles of Organization
For
Florida Limited Liability Company**

L05000001066
FILED 8:00 AM
January 04, 2005
Sec. Of State
jbryan

Article I

The name of the Limited Liability Company is:
HORSESHOE VENTURES, L.L.C.

Article II

The street address of the principal office of the Limited Liability Company is:
8850 NEW CASTLE DRIVE
FORT MYERS, FL. 33908

The mailing address of the Limited Liability Company is:
8850 NEW CASTLE DRIVE
FORT MYERS, FL. 33908

Article III

The purpose for which this Limited Liability Company is organized is:
ANY AND ALL LAWFUL BUSINESS.

Article IV

The name and Florida street address of the registered agent is:
LARRY A ECHOLS
6100 ESTERO BLVD.
FORT MYERS BEACH, FL. 33931

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Registered Agent Signature: LARRY A. ECHOLS

Article V

The name and address of managing members/managers are:

Title: MGRM
WILLIAM D MURPHY JR.
8850 NEW CASTLE DRIVE
FORT MYERS, FL. 33908

Title: MGRM
ROBERT J SMITH
16201 CROWN ARBOR WAY
FORT MYERS, FL. 33908

Signature of member or an authorized representative of a member

Signature: LARRY A. ECHOLS

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