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**KIEVIT, ODOM & BARLOW**  
**ATTORNEYS AT LAW**  
**635 WEST GARDEN STREET**  
**PENSACOLA, FLORIDA 32502**

ROBERT W. KIEVIT\*  
BRADLEY S. ODOM\*\*  
RICHARD D. BARLOW  
JACE OUTLAW  
\*Of Counsel  
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November 5, 2004

Department of State  
Division of Corporations  
Post Office Box 6327  
Tallahassee, Florida 32314

Re: NATIONAL CONTRACTOR MANAGEMENT GROUP, LLC  
*Articles of Organization*

Ladies and Gentlemen:

Enclosed for filing and approval are the original and a copy of Articles of Organization of the above-referenced limited liability company.

Also enclosed is our check in the amount of \$133.75 for the filing fee, registered agent fee, and for a certified copy.

Please acknowledge and return the certified copy to me.

Thank you for your attention to this matter.

Sincerely,



Richard D. Barlow

RDB:cab

Enclosures

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TALLAHASSEE, FLORIDA

**ARTICLES OF ORGANIZATION**  
**OF**  
**NATIONAL CONTRACTOR MANAGEMENT GROUP, LLC**  
**A Florida Limited Liability Company**

The members of the above-named company, for the purpose of forming a limited liability company under the Florida Limited Liability Company Act, hereby adopt the following Articles of Organization.

**ARTICLE I. NAME**

The name of the company shall be NATIONAL CONTRACTOR MANAGEMENT GROUP, LLC.

**ARTICLE II. PERIOD OF DURATION**

The duration of the company shall be perpetual, commencing on the filing of the Articles of Organization by the Department of State.

**ARTICLE III. PRINCIPAL OFFICE**

The initial principal office of the company shall be located at, and the mailing address of the company shall be 12960 Ogden Road, Pensacola, Florida 32506.

**ARTICLE IV. REGISTERED AGENT**

The initial registered agent of the company is the law firm of KIEVIT, ODOM & BARLOW, 635 West Garden Street, Pensacola, Florida 32502.

**ARTICLE V. ADDITIONAL MEMBERS**

No person, including the assignee of any member, shall be admitted as an additional member of the company except on the written consent of each member of the company.

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**ARTICLE VI. CONTINUATION OF BUSINESS**

Notwithstanding the death, retirement, resignation, expulsion, bankruptcy, or dissolution of a member or the occurrence of any other event which terminates the continued membership of a member in the company, the remaining members may, by unanimous agreement, continue the business of the company.

**ARTICLE VII. MANAGEMENT**

The management of the company is reserved to the members of the company. Each member of the company shall be a managing member. The names and addresses of the managing members are:

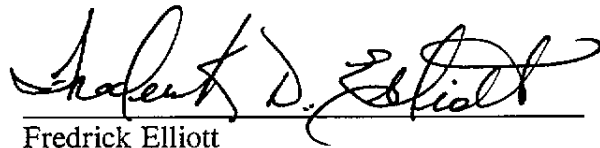
<u>Name</u>	<u>Address</u>
Fredrick Elliott	12960 Ogden Road Pensacola, Florida 32506
James R. Balthrop	Route 5, Box 230 Eufaula, Oklahoma 74432

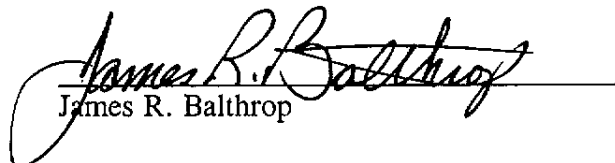
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**ARTICLE VIII. AMENDMENT**

The company reserves the right to amend or repeal any provision contained in these Articles of Organization or any amendment thereto.

In witness whereof the undersigned members have executed these Articles of Organization this 3<sup>rd</sup> day of November, 2004.

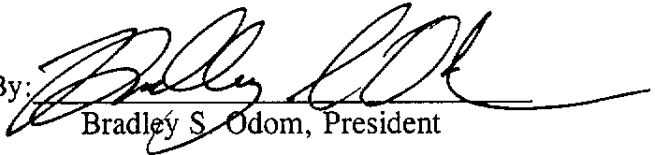
  
Fredrick Elliott

  
James R. Balthrop

Having been named to accept the service of process for the above-stated company, at the place designated in this Certificate, the law firm of Kievit, Odom & Barlow, by its undersigned President, agrees to act in this capacity, and further agrees to comply with the provisions of all statutes relative to the proper and complete performance of its duties, and is familiar with and accepts the duties and obligations of that position.

DATED this 3<sup>rd</sup> day of November, 2004.

KIEVIT, ODOM & BARLOW

By:   
Bradley S. Odom, President

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