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ALAYON & ASSOCIATES, P. A.

ATTORNEYS AND COUNSELORS AT LAW
A PROFESSIONAL ASSOCIATION

RICHARD ALAN ALAYON (N.Y., FL., FED. SO. DIST, 11TH CIR & T.C.) EDUARDO SOTO (FL.) LOURDES SANCHEZ-BARCIA (FL. & FED.) REPLY TO: X

2450 S.W. 137TH AVENUE SUITE 221 MIAMI, FLORIDA 33175

Tel: (305) 221-2110 FAX: (305) 221-5321

GARY S. BROOKS (FL. & FED.)*

*OF COUNSEL

Ingraham Bldg., Ste. 1135 25 Southeast 2ND Avenue Miami, Florida 33131-1506

TEL. (305) 373-5444

4551 PONCE DE LEON BLVD. CORAL GABLES, FLORIDA 33146

December 1, 2004

FEDERAL EXPRESS

Ms. Gretchen Harvey
State of Florida, Division of Corporations
Registration Section
409 East Gaines Street
Tallahassee, Florida 32399

Re: Certificate of Limited Partnership for Juan Miguel and Adria Almeida Family, Ltd.; Statement of Qualification for LLLP; Articles of Organization for A&A Management & Investment, LLC

Dear Gretchen:

Enclosed, please find the:

- 1. Certificate of Limited Partnership for Juan Miguel and Adria Almeida Family, Ltd.;
- 2. Statement of Qualification for LLLP; and
- 3. Articles of Organization for A&A Management & Investment, LLC

Please provide us with a Certificate of Good Standing and send me the originals via Fed Express for next day morning delivery.

We have enclosed two checks in the amount of \$125.00 and in the amount of \$138.75 for the organizational fees for the entities. Should you require any further information, please do not hesitate to contact our offices.

As always, thank you for your help.

Ed Soto

Enclosure(s)

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ARTICLES OF ORGANIZATION OF A&A MANAGEMENT & INVESTMENT, L.L.C.

The undersigned hereby certify that we have associated ourselves together for the purpose of becoming a limited liability company under the laws of the State of Florida, providing for the formation, rights, privileges and immunities of limited liability companies for profit. We further declare that the following Articles shall be the Charter and authority for the conduct of business of such limited liability company.

ARTICLE I NAME

The name of the limited liability company shall be A&A MANAGEMENT & **INVESTMENT, L.L.C.,** and its principal place of business shall be in the City of Miami, County of Miami-Dade, State of Florida, but it shall have the power and authority to establish branch offices at such place or places as may be designed by the members.

ARTICLE II **PURPOSES AND POWERS**

The general nature of the business or businesses to be transacted and which the limited liability company is authorized to transact in addition to those authorized by the laws of the State of Florida, and the powers of the limited liability company, shall be as follows:

- To engage in any activity or business authorized under the Florida Statutes. 1.
- In general, to carry on any and all incidental business; to have and exercise all 2. the powers conferred by the laws of the State of Florida, and to do any and all things herein set forth to the same extent as a natural person might or could do.
- To purchase or otherwise acquire, undertake, carry on, improve or develop, all or any of the business, goodwill, rights, assets and liabilities of any person, firm, association, or corporation, carrying on any kind of business of a similar nature, to that which this limited liability company is authorized to carry on, pursuant to the provisions of the Articles, and to hold, utilize and in any manner dispose of the rights and property so acquired.
- To enter into and make all necessary contracts for its business with any person, entity, partnership, association, corporation, domestic or foreign, or of any domestic or foreign state, government or governmental authority, or of any political or administrative subdivision or

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Document Prepared By: Richard A. Alavon, Esq. Florida Bar No.: 934290 Alayon & Associates, P.A. 2450 S. W. 137th Avenue, Suite 221 Miami, Florida 33175 Tel: (305) 221-2110

department thereof, and to perform and carry out, assign, cancel or rescind any of such contracts.

- 5. To exercise all or any of the limited liability company powers and to carry out all or any of the purposes enumerated herein, otherwise granted or permitted by law, while acting as agent, nominee, or attorney-in-fact, for any persons or corporations, and perform any service under contract or otherwise for any corporation, joint stock company, association, partnership, syndicate, individual or other entity, and in such capacity or under such arrangement develop, improve, stabilize, strengthen, or extend the property and commercial interest thereof, and to aid, assist, or participate in any lawful enterprise in connection therewith or incidental to such agency, representation, or service, or to render any other service or assistance insofar as it lawfully may under the laws of the laws of the State of Florida, providing for the formation, rights, privileges, and immunities of limited liability companies for profit.
- 6. To do everything necessary, proper, advisable, or convenient for the accomplishment of any of the purposes, or the attainment of any of the objects, or the furtherance of any of the powers herein set forth, either alone or in association with others, incidental or pertaining to, or going out of, or connected with its business or powers, provided the same shall not be inconsistent with the laws of the State of Florida.
- 7. The several clauses contained in this statement of the general nature of the business or businesses to be transacted shall be construed as both purposes and powers of this limited liability company, and statements contained in each clause shall, except as otherwise expressed, be in no way limited or restricted by reference to or inference from the terms of any other clause. They shall be regarded as independent purposes and powers.
- 8. Nothing herein contained shall be deemed or construed as authorizing or permitting, or purporting to authorize or permit, the limited liability company to carry on any business, exercise any power, or do any act which a limited liability company may not, under the laws of the State of Florida, lawfully carry on, exercise or do.

ARTICLE III CAPITAL CONTRIBUTIONS

Capital contributions in the amount of Ten Thousand Dollars (\$10,000.00) cash shall be paid the limited liability company by the members as follows:

Juan Miguel Almeida, as Trustee of, JMA Parkcrest GRT Trust, u/t/a, November 22, 2004 as Managing Member

Adria Maria Almeida, as Trustee of, AMA Parkcrest GRT Trust, u/t/a, November 22, 2004

50%

Total

<u>100%</u>

Additional contributions will be made as required and determined by majority consent of the members. Members will make contributions in amounts equal to aforementioned shares.

ARTICLE IV PROFITS AND LOSSES

1. <u>Sharing of Profits</u>. The members shall be entitled to the net profits arising from the operation of the limited liability company business that remain after the payment of the expenses of conducting the business of the limited liability company as follows:

Juan Miguel Almeida, as Trustee of , JMA Parkcrest GRT Trust, u/t/a, November 22, 2004 as Managing Member

50%

Adria Maria Almeida, as Trustee of, AMA Parkcrest GRT Trust, u/t/a, November 22, 2004

50%

Total

100%

The distributive share of the profits shall be determined and paid to the members on the anniversary date of the commencement of business of the limited liability company.

2. <u>Losses.</u> All losses that occur in the operation of the limited liability company business shall be paid out of the capital of the limited liability company and the profits of the business.

ARTICLE V LIMITED LIABILITY COMPANY POWERS

All limited liability company powers shall be exercised by or under the authority of, and the business and affairs of this limited liability company shall be managed under the direction of the members of this limited liability company. This Article may be amended, from time time, in the regulations of the limited liability company by an unanimous vote of the members of the limited liability company.

ARTICLE VI DURATION

The limited liability company shall exist perpetually existence or until dissolved in a manner provided by law, or as provided in the regulations adopted by the members.

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ARTICLE VII PRINCIPAL PLACE OF BUSINESS

The principal office of this limited liability company shall be:

2450 S.W. 137th Avenue Suite 221 Miami, Florida 33175

ARTICLE VIII MANAGEMENT

Management of this limited liability company is reserved to its members. The following member shall serve as the Managing Member of the limited liability company until the first annual meeting of members or until his successors are elected and qualify:

Juan Miguel Almeida, as Trustee of, JMA Parkcrest GRT Trust, u/t/a, November 22, 2004.

ARTICLE IX INITIAL REGISTERED OFFICE AND REGISTERED AGENT

The address of the initial registered office of the limited liability company is A&A REGISTERED AGENT, INC., 2450 S.W. 137th Avenue, Suite 221, Miami, Florida 33175, and the name of its initial registered agent at such address is A&A REGISTERED AGENT, INC.

ARTICLE X RESTRICTIONS ON MEMBERSHIP

Members shall have the right to admit new members by unanimous consent. Contributions required of new members shall be determined as of the time of admission to the limited liability company.

A member's interest in the limited liability company may not be sold or otherwise transferred, except with unanimous written consent of all members.

Upon the death, retirement, resignation, expulsion, bankruptcy or dissolution of a member, or the occurrence of any other event that terminates the continued membership of a member in the limited liability company, the remaining members shall have the right continue the business upon unanimous consent of such remaining members.

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The undersigned, being the original members of the limited liability company, hereby certify that the foregoing constitutes the proposed Articles of Organization of A & A Management & Investments, LLC

Executed by the undersigned at Miami, Miami-Dade County, Florida, this 2 day of November, 2004.

Member

Witnesses as to all:
Name: Green Colning to

Name:

Managing Member

Member

Managing Member

Member

STATE OF FLORIDA)
) SS.
COUNTY OF MIAMI-DADE)

The foregoing Articles of Organization of A&A MANAGEMENT & INVESTMENT,

L.L.C., were acknowledged before me, a Notary Public in and for the State of Florida, this

day of November 2004, by each of the foregoing signatories each of whom is known to

me or who has produced their Florida Drivers License as identification.



NOTARY PUBLIC, State of Florida

ACCEPTANCE BY REGISTERED AGENT

Having been appointed the registered agent of A&A MANAGEMENT & INVESTMENT, EL.L.C., the undersigned hereby accepts such appointment, agrees to act in such capacity, and accepts the obligations imposed by Florida Statutes Section 608.415.

Executed this day of November, 2004.

A&A RECISTERIO ACENT, INC. By:

Gretel Rodriguez, President