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D	ate: 12/28/2022		- w: () W
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Name:	Firehouse o	f America, LLC	
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Thank you!

COVER LETTER

TO: Amendment Section
Division of Corporations

SURJECT: FIREHOUSE OF AMERICA, LLC

Name of Surviving Party

The enclosed Certificate of Merger and fee(s) are submitted for filing.

Please return all correspondence concerning this matter to:

Michele Keusch

Contact Person

Restaurant Brands International US Services LLC

Firm/Company

5707 Blue Lagoon Drive

Address

Miami, FL 33126

City, State and Zip Code

mkeusch@rbi.com

E-mail address: (to be used for future annual report notification)

For further information concerning this matter, please call:

Michele Keusch

_{ar} 305

378-3133

Name of Contact Person

Area Code

Daytime Telephone Number

☐ Certified copy (optional) \$30.00

STREET ADDRESS:

Amendment Section Division of Corporations Clifton Building 2661 Executive Center Circle Tallahassee, FL 32301

MAILING ADDRESS:

Amendment Section Division of Corporations P. O. Box 6327 Tallahassee, FL 32314

CR2E080 (2/20)

Articles of Merger For Florida Limited Liability Company

The following Articles of Merger is submitted to merge the following Florida Limited Liability Company(ies) in accordance with s. 605.1025, Florida Statutes.

FIRST: The exact name, form/entity type, and jurisdiction for each merging party are as follows:

<u>Name</u>	<u>Jurisdiction</u>	Form/Entity Type						
Firehouse of America, LLC	Florida	limited liability company						
FRG of Iowa, LLC	Florida	limited liability company						
FRG of Florida, LLC	Florida	limited liability company						
Firehouse Subs, LLC	Florida	limited liability company						
SECOND: The exact name, form/entity type, and jurisdiction of the surviving party are as follows: Name Jurisdiction Form/Entity Type								
Firehouse of America, LLC	Florida	limited liability company						

THIRD: The merger was approved by each domestic merging entity that is a limited liability company in accordance with ss.605.1021-605.1026; by each other merging entity in accordance with the laws of its jurisdiction; and by each member of such limited liability company who as a result of the merger will have interest holder liability under s.605.1023(1)(b).



<u>FOUR</u>	TTH: Please check one of the bo	oxes that ap	oply to surviving en	ity: (if applicabl	င)					
Ø	This entity exists before the merger and is a domestic filing entity, the amendment, if any to its public organic record are attached.									
	This entity is created by the merger and is a domestic filing entity, the public organic record is attached.									
	This entity is created by the merger and is a domestic limited liability limited partnership or a domestic limited liability partnership, its statement of qualification is attached.									
	This entity is a foreign entity that does not have a certificate of authority to transact business in this state. The mailing address to which the department may send any process served pursuant to s. 605.0117 and Chapter 48, Florida Statutes is:									
ss.605. SIXTI days a	1: This entity agrees to pay any randon and 605.1061-605.1072, F. 1: If other than the date of filing ther the date this document is file ecember 30, 2	.S. , the delayed by the Fl	ed effective date of	the merger, whic						
	If the date inserted in this block document's effective date on the				prirements, this date w	ill not be listed				
<u>SEVE</u>	NTH: Signature(s) for Each Par	ty:								
	of Entity/Organization: ehouse of America	, LLC	Signature(s):	22.c	Typed or F Name of Ir Michele	ndividual:				
FR	RG of Florida,	LLC		Ric	Michele	Keusch				
FR	RG of Iowa, LL	<u>C</u>		126	Michele	Keusch				
Fir	ehouse Subs,	LLC		226.	Michele	Keusch				
Genera Florida Non-F	rations: al partnerships: a Limited Partnerships; lorida Limited Partnerships; d Liability Companies;	of the control of the	n. Vice Chairman, Pectors selected, signer of a general partner of all general partner of a general partner of a general partner of an authorized per of a author	nature of incorpo r or authorized p ners r	rator.)					
Fees:	For each Limited Liability Con For each Limited Partnership: For each Other Business Entity		\$25.00 \$52.50 \$25.00		poration: neral Partnership: opy (optional);	\$35.00 \$25.00 \$30.00				