

**Electronic Articles of Organization
For
Florida Limited Liability Company**

L04000070595
FILED 8:00 AM
September 28, 2004
Sec. Of State
Irrivers

Article I

The name of the Limited Liability Company is:

F & N INVESTMENTS EUROPE VIII, LLC

Article II

The street address of the principal office of the Limited Liability Company is:

104 CRANDON BLVD.
414
KEY BISCAYNE, FL. US 33149

The mailing address of the Limited Liability Company is:

P.O. BOX 49-1527
KEY BISCAYNE, FL. US 33149

Article III

The purpose for which this Limited Liability Company is organized is:

ANY AND ALL LAWFUL BUSINESS.

Article IV

The name and Florida street address of the registered agent is:

FRED KARDONSKI
104 CRANDON BLVD.
414
KEY BISCAYNE, FL. 33149

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Registered Agent Signature: FRED KARDONSKI

Article V

The name and address of managing members/managers are:

Title: MGRM
FRED KARDONSKI
104 CRANDON BLVD. # 414
KEY BISCAYNE, FL. 33149 US

Title: MGRM
UNIVERSAL SELLING COMPANY
P.O. BOX 49-1527
KEY BISCAYNE, FL. 33149 US

Article VI

The effective date for this Limited Liability Company shall be:

09/24/2004

Signature of member or an authorized representative of a member

Signature: FRED KARDONSKI

L04000070595
FILED 8:00 AM
September 28, 2004
Sec. Of State
Irrivers