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ESN MANAGEMENT LLC

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9/14/2004

ARTICLES OF ORGANIZATION

OF

ESN MANAGEMENT LLC

ARTICLE I

Name

The name of this limited liability company is ESN Management LLC (hereinafter "the Company").

ARTICLE II

Address

The principal street address and mailing address is 2665 S. Bayshore Drive, Suite 70 Miami, FL 33133.

ARTICLE III

Duration

The Company's existence shall commence upon the filing of these Articles of Organization with the Florida Department of State and said existence shall be perpetual.

ARTICLE IV

Initial Registered Office and Agent

The name and mailing address of the initial registered office and the initial registered agent of the Company is:

> World Corporate Services, Inc. 2665 South Bayshore Drive, Suite 703 Miami, Florida 33133

ARTICLE V

Parpose

The Company shall be authorized to engage in and transact any and all lawful business within and without the State of Florida or United States for which Limited Liability Companies may be created under § 608,404, Fla. Stat., as amended and supplemented.

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ARTICLE VI

Organizer

The name and street and mailing address of the person signing these Articles as authorized Representative and Organizer is:

Timothy D. Richards, Esq. Richards & Polansky, P.A. 2665 South Bayshore Drive Suite 703 Miami, Florida 33133

ARTICLE VII

Management

The Company will be managed by at least one (1) manager and is, therefore, a manager-managed company. The initial managers are:

Nicolas Estrella Sr. 2665 S. Bayshore Drive, Suite 703 Miami, Florida 33133

In accordance with Section 608.408(3), Florida Statutes, the execution of this document constitutes an affirmation under penalties of perjuty that the facts stated herein are true.

SEP 14 AM 9: 01

Timothy D. Richards, Authorized Representative

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AUTHORIZED REPRESENTATIVE & ORGANIZER

IN WITNESS WHEREOF, I have made and subscribed these Articles of Organization this 3 day of September 2004.

Timothy D. Richards

STATE OF FLORIDA

) SS:

COUNTY OF MIAMI-DADE)

I HEREBY CERTIFY that on this day, before me, personally appeared Timothy D. Richards, who is well known to me to be the person described in and who executed these Articles of Organization as Authorized Representative and Organizer, and acknowledged before me that he executed the same freely and voluntarily for the purposes therein expressed.

SWORN TO AND SUBSCRIBED before me at the County and State last aforesaid this [2, day of September 2004.

NOTARY PUBLIC STATE OF FLORIDA AT LARGE

My Commission Expires:

Stacey L. Koster
Commission #DD329623
Expires: Jun 16, 2008
Boaded The
Atlantic Bording Co., Inc.

H:\CLENTS\Estrella, Nicolas\LLC\LLC Articles_ESN Management.doc

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ACCEPTANCE OF REGISTERED AGENT

I HEREBY ACCEPT this appointment of, and designation as registered agent for service of process within the State of Florida of ESN MANAGEMENT LLC named in the Articles of Organization herein above set forth and I do hereby further state that I may be found as registered agent for service of process upon said proposed corporation at the address set forth in Article IV of such Articles.

IN WITNESS WHEREOF, as said registered agent, I have caused this statement to be signed on this 2 day of September, 2004.

Timothy D Richards, President World Corporate Services, Inc.

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