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ALBERT L. TIDWELL

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TEL. (239) 283-8899 FAX (239) 283-0747

August 31, 2004

Florida Department of State Division of Corporations PO Box 6327 Tallahassee, FL 32314

Gentlemen:

Enclosed please find the Articles of Organization for 4M Towing, LLC, along with a check for one hundred twenty-five dollars to file this LLC.

Your prompt attention to this matter is greatly appreciated.

Very truly yours,

Albert L. Tidwell

ARTICLES OF ORGANIZATION

4 M Towing LLC

A LIMITED LIABILITY COMPANY

(Pursuant to Chapter 608, Florida Statutes)

- 1. Name. The name of the limited liability company is 4 M Towing LLC.
- 2. <u>Purpose.</u> The purpose of this limited liability company may include the transaction of any and all lawful business for which limited liability companies may be organized in the state of Florida.
- 3. Address of Principal Office. The street address of the principal office of the limited liability company is:

5520 Phillips Road, Bokeelia, Florida 33922

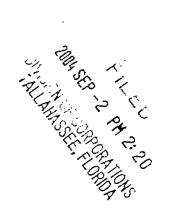
4. Mailing Address. The mailing address of the limited liability company is:

5520 Phillips Road, Bokeelia, Florida 33922

- 5. <u>Members at Time of Formation.</u> There will be at least one member at the time the limited liability company is formed.
- 6. **Period of Duration.** The period of duration shall be perpetual.
- 7. <u>Management.</u> Management of the Limited Liability Company at the time of formation is reserved for the initial member(s).
- 9. Registered Agent, Registered Office, and Registered Agents Signature. The name and the Florida Street address of the registered agent are::

Roland S. Calixto 1914 NW 36th Avenue Cape Coral, Florida 33993

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this Certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisional of all statutes relating to the proper and complete performance of my duties, and I am familiar with



and accept the obligations of my position as registered agent as provided for in Chapter 608, F.S.

Roland S. Calixto

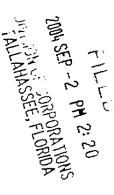
8. **Effective Date.** The effective date of the limited liability company shall be:

September 1, 2004

Roland S. Calixto

Member

(In accordance with section 608,408(3), Florida Statutes, the execution of this affidavit constitutes an affirmation under the penalties of perjury that the facts stated herein are true and correct.)



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