

07/19/04 00:11:38 382 0703 CUMMINGS & LOCKWOOD 0001
Division of Corporations Page 1 of 2

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Florida Department of State
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LIMITED LIABILITY COMPANY

FMC NORMANDY LLC

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TALLAHASSEE, FL

**ARTICLES OF ORGANIZATION FOR FLORIDA LIMITED
LIABILITY COMPANY**

OF

FMC NORMANDY, LLC

ARTICLE I

Name

The name of this Limited Liability Company is **FMC NORMANDY, LLC** (the "Company").

ARTICLE II

Address

The mailing address and street address of the principal office of the Company is:

275 S. Maple Avenue
South San Francisco, CA 94080

ARTICLE III


Registered Office and Agent

The name and the Florida street address of the registered agent are:

CLASP Inc.
3001 Tamiami Trail North, 4th Floor
Naples, Florida 34103

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate. I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent as provided for in Chapter 608, F.S.

CLASP Inc.
Registered Agent


Scott W. Duval, Vice President

ARTICLE IV

Duration

The period of duration for the Company is perpetual.

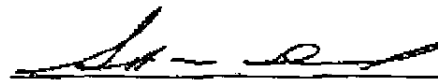
ARTICLE V

Management

The Company is to be managed by one or more managers. The name and address of the initial manager of the Company are as follows:

Fergus M. Coyle
275 S. Maple Avenue
South San Francisco, CA 94080

Dated this 19th day of July, 2004.


Scott W. Duval, authorized agent

(In accordance with section 608.408(3), Florida Statutes, the execution of this document constitutes an affirmation under the penalties of perjury, that the facts stated herein are true.)