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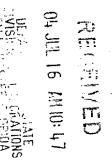


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TRANSMITTAL LETTER

TO: Registration Section Division of Corporations	:	:
SUBJECT: Ward Construction & Consulting (Name of Limited Liability Company)	g, L.L.C.	
The enclosed Articles of Organization and fee(s) are submitted for filing.		
Please return all correspondence concerning this matter to the following:		
Charles E. Bartlett (Name of Person)	04 JUL 16	TALLAI
(Firm/Company)		
255 Firetscape rd. (Address)	AM 10: 52	T. SIAIL
City/State and Zip Code)		
For further information concerning this matter, please call:	·	
Charles Bartlett at (850) 22 8 6187 (Name of Person) (Area Code & Daytime Telephone Numb		
Enclosed is a check for the following amount:		
(additional copy is enclosed) Certified (e of Status &	
STREET ADDRESS: Registration Section Division of Corporations 409 E. Gaines Street Tallahassee, Florida 32399 MAILING ADDRESS: Registration Section Division of Corporations P.O. Box 6327 Tallahassee, Florida 32399	s	-

ARTICLES OF ORGANIZATION FOR FLORIDA LIMITED LIABILITY COMPANY

ARTICLE I - Name:

The name of the Limited Liability Company is:

Ward Construction an	id Consulting, L.L.C.
ARTICLE II - Address: The mailing address and street address of the principal of	office of the Limited Liability Company is:
Principal Office Address:	Mailing Address:
32355 Fire Exape rd. 32355	P. D. Box 607 St. Marks, FC 2 25 32355 E 55
The name and the Florida street address of the registered Name 255 Five Lyape Florida street address (P.O. Box NO. St. Marks, FL.	d agent are: AN OF STATE 10: 52
City, State, and Zip Having been named as registered agent and to accept so liability company at the place designated in this certifical registered agent and agree to act in this capacity. I furth statutes relating to the proper and complete performance accept the obligations of my position as registered agent.	ervice of process for the above stated limited ate, I hereby accept the appointment as the agree to comply with the provisions of all are of my duties, and I am familiar with and

(CONTINUED)

Registered Agent's Signature

ARTICLE IV- Manager(s) or Managing Member(s):

The name and address of each Manager or Managing Member is as follows:

Title: "MGR" = Manager "MGRM" = Managing Member	Name and Address:		
MGRM	lames T. Ward Pobox Good St. Marks, Fl. 32355	- - `	, -
MGRM	Charles E. Bartlett 205 N. Dellureus Dr. Tullahasser, El. 32303		
MGRM	Christophen A. Vaillancourt POB 1007 St. Marks, El. 32355	91 7NF 10	SECRETAR TALLAHAS
(Use attachment if necessary)		AH 10: 52	SEELFLORIDA BY OF STATE ILED
NOTE: An additional article must b	e added if an effective date is requested.		*

REQUIRED SIGNATURE:

Signature of a member or an authorized representative of a member.

(In accordance with section 608.408(3), Florida Statutes, the execution of this document constitutes an affirmation under the penalties of perjury that the facts stated herein are true.)

Typed or printed name of signee

Filing Fees:

\$100.00 Filing Fee for Articles of Organization

\$ 25.00 Designation of Registered Agent

\$ 30.00 Certified Copy (Optional)

\$ 5.00 Certificate of Status (Optional)