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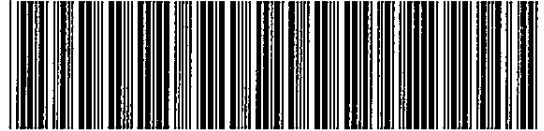
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TALLAHASSEE, FLORIDA



CORPORATION SERVICE COMPANY*

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ACCOUNT NO. : 072100000032

REFERENCE : 747578 7429125

AUTHORIZATION :

Patricia Pajito

COST LIMIT : \$ 155.00

ORDER DATE : June 14, 2004

ORDER TIME : 11:49 AM

ORDER NO. : 747578-005

CUSTOMER NO: 7429125

CUSTOMER: Natalia V. Poliakova, Esq.
Natalia V. Poliakova, P.a.

Suite 2221
18205 Biscayne Blvd.
Aventura, FL 33160

DOMESTIC FILING

NAME: ON PROJECOES USA, L.L.C.

XX ARTICLES OF ORGANIZATION

PLEASE RETURN THE FOLLOWING AS PROOF OF FILING:

XX CERTIFIED COPY

CONTACT PERSON: Amanda Haddan - EXT. 2955

EXAMINER'S INITIALS: _____

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TALLAHASSEE, FLORIDA

**ARTICLES OF ORGANIZATION
OF
ON PROJECOS USA, L.L.C.**

The undersigned, desiring to form a limited liability company under and pursuant to Florida Statutes Chapter 608, entitled the Florida Limited Liability Act, do hereby adopt the following Articles of Organization:

**ARTICLE I.
NAME**

The name of this limited liability company shall be **ON PROJECOS USA, L.L.C.**

**ARTICLE II.
DURATION**

This limited liability company shall have perpetual existence unless sooner dissolved as provided by law.

**ARTICLE III.
PURPOSE**

The Company is organized to conduct all lawful purposes allowed under the Florida Limited Liability Company Act.

**ARTICLE IV.
ADDRESS AND PRINCIPAL PLACE OF BUSINESS**

The street address and the principal place of business of this limited liability company shall be 3517 NW 82 Ave., Miami, Florida 33122-1027 and the mailing address shall be 3517 NW 82 Ave., Miami, Florida 33122-1027.

**ARTICLE V.
REGISTERED OFFICE AND REGISTERED AGENT**

The registered office of this Limited Liability Company shall be 3517 NW 82 Ave., Miami, Florida 33122-1027 and such other place or places as the members from time to time may determine. The name of the initial registered agent located at that address shall be Tieres Tavares.

**ARTICLE VI.
INITIAL MEMBERS**

The names and addresses of the initial members are as follows:

NAME

ADDRESS

Hugo Marcelo Mendes Rodrigues 3517 NW 82 Ave. Miami, Florida 33122-1027
Florencia Maria Mendes Rodrigues 3517 NW 82 Ave. Miami, Florida 33122-1027

**ARTICLE VII.
ADMISSION OF ADDITIONAL MEMBERS**

Additional members may be admitted upon the approval of the Membership Interests of the Company, as defined in the Operating Agreement of the Company (the "Operating Agreement"), upon the written application of such new member and in the manner set forth in the Operating Agreement.

**ARTICLE VIII.
MANAGEMENT OF BUSINESS**

Subject to the terms of the Operating Agreement, the business of the Company shall be managed by the Managers and is, therefore, a manager-managed company:

<u>NAME</u>	<u>ADDRESS</u>
Tieres Tavares	3517 NW 82 Ave., Miami, Florida 33122-1027

**ARTICLE IX.
WITHDRAWAL, RETIREMENT, DEATH, BANKRUPTCY OR EXPULSION**

Subject to the terms and conditions of the Operating Agreement upon the death, retirement, resignation, expulsion, bankruptcy or dissolution of a member or upon the occurrence of any other event which terminates the continued membership of a member, the Company shall be dissolved unless a majority of the Membership Interests, as defined subject to the terms and conditions of the Operating Agreement, consent to continue the business of the Company, or by amendment to these Articles of Organization providing for the continued existence of the Company subsequent to the foregoing events.

**ARTICLE X.
OPERATING AGREEMENT**

At the time of executing these Articles of Organization, the members of the limited liability company shall adopt the Operating Agreement containing all provisions for the regulation and management of this company not inconsistent with law or these articles. The power to alter, amend or repeal the Operating Agreement shall be vested in the Members of this Company. For purposes of these Articles of Organization and any other matter relating to the Company, the Operating Agreement of the Company shall be deemed the Regulations of the Company pursuant to appropriate provisions of Florida Statutes and the terms "Operating Agreement" and "Regulations" may be used interchangeably.

REGISTERED AGENT ACCEPTANCE

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept appointment to act as the initial registered agent for this Limited Liability Company, as stated in the Articles of Organization. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent as provided for in Chapter 608, F.S.

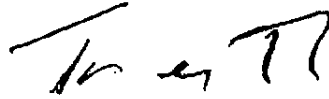


Tercos Tavares

**ARTICLE XI.
AMENDMENTS**

These Articles may be amended from time to time pursuant to the terms and conditions set forth in the Operating Agreement, and the Amendment shall be filed, duly signed by a majority of the Membership Interests of the Company, with the Florida Department of State.

IN WITNESS WHEREOF, the undersigned has executed these Articles of Organization on the 14th day of June, 2004.



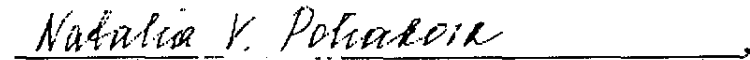
Tieres Tavares, Manager

(In accordance with Section 608.408(3), Florida Statutes, the execution of this document constitutes an affirmation under the penalties of perjury that the facts stated herein are true.)

STATE OF FLORIDA)
)
COUNTY OF MIAMI-DADE)

SS.

The foregoing Articles of Organization was acknowledged before me this 14th day of June, 2004 by Tieres Tavares who has produced a valid drivers license or passport for identification and who did (not) take an oath.



Notary Public
State of Florida
My Commission Expires:

