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To:

Division of Corporations

Fax Number : (850)205-0383

Account Name

: ARAZOZA, COMAS, DE TORRES & FERNANDEZ-FRAGA, P.A.

Account Number : 076624003440 Phone

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: (305)442-4829

LIMITED LIABILITY COMPANY

BRUCE HOLDINGS, LLC.

Certificate of Status	1
Certified Copy	0
Page Count	03
Estimated Charge	\$130.00

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ARTICLES OF ORGANIZATION

<u>OF</u>

BRUCE HOLDINGS, LLC.

The undersigned members to these Articles of Organization hereby associate themselves together to form a Limited Liability Company under the laws of the State of Florida.

ARTICLE I NAME

The name of this Limited Liability Company is: BRUCE HOLDINGS, LLC.

ARTICLE II GENERAL NATURE OF BUSINESS

The Limited Liability Company may engage in any activity or business permitted under the laws of the United States and of the State of Florida.

ARTICLE III TERM OF EXISTENCE

This Limited Liability Company is to exist perpetually. The Limited Liability Company's business will continue without regard to the death, retirement, resignation, expulsion, bankruptcy or dissolution of a member or the occurrence of any other event which terminates the continued membership of a member in the Limited Liability Company.

ARTICLE IV

The principal office and mailing address of this Limited Liability Company in the State of Florida is 1519 SARRIA AVENUE, CORAL GABLES, FL 33146. The Board of Managers may from time to time move the principal office to another address in Florida.

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day of May, 2004

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ARTICLE V REGISTERED OFFICE, REGISTERED AGENT

That BRUCE HOLDINGS, LLC., desiring to organize under the laws of the State of Florida, with its principal office as indicated in the Articles of Organization at the County of Miami-Dade, State of Florida, hereby designates ALINE M. BRIZ, as its Registered Agent to accept services within the State. The registered office of the Limited Liability Company shall be 1519 SARRIA AVENUE, CORAL GABLES, FL 33146.

ARTICLE VI MANAGEMENT

The Limited Liability Company is to be managed by one or more managers and is, therefore, a manager - managed company. The Initial Manager shall be ALINE M. BRIZ of 1519 SARRIA AVENUE, CORAL GABLES, FL 33146.

WITNESS the hand and seal of the members in Miami-Dade County, State of Florida, this

, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	ALINE M. BRIZ Manager	
STATE OF FLORIDA)) SS:	
COUNTY OF MIAMI-DADE) 55:	
on behalf of the entity, who produ by me first duly sworn, acknowle	d before me, ALINE M. BRIZ, as Manager of BRUCE HOLDINGS, LLC, for an ced as identification, or is personally known to me, who being that she signed the same for the purposes therein expressed. seal at Miami-Dade County, Florida this day of May, 2004	
My commission expires:	De horah S. Bruman Notary public, state of florida at large	
	SESSOUL ISMAN	

Piorida Notary Assn.,

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CERTIFICATE DESIGNATING PLACE OF BUSINESS OR DOMICILE FOR THE SERVICE OF PROCESS WITHIN FLORIDA, NAMING AGENT UPON WHOM PROCESS MAY BE SERVED.

In compliance with Section 48.091, Florida statutes, the following is submitted:

FIRST: That BRUCE HOLDINGS, LLC, desiring to organize or qualify under the laws of the State of Florida, with its principal place of business at the County of Miami-Dade, State of Florida, designates ALINE M. BRIZ, as its Registered Agent to accept services within the State. The registered office of the Limited Liability Company shall be 1519 SARRIA AVENUE, CORAL GABLES, FL 33146.

Having been named to accept service of process for the above stated Limited Liability Company, at the place designated in this certificate, I hereby agree to act in this capacity, and I further agree to comply with the provisions of all statutes relative to the proper and complete performance of my duties.

REGISTERED AGENT

ALINE M BRIZ

Date: May 24, 2004