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| PICK-UP WAIT MAIL | | | |
| (Business Entity Name) | | | |
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| Certified Copies Certificates of Status | | | |
| Special Instructions to Filing Officer: | | | |
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Office Use Only

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TRANSMITTAL LETTER

| To: Division of Corporations | <u>*</u> | -≐ . |
|--|------------------------|---|
| SUBJECT: Concordia Development, L.L.C. | 1 00 TO | |
| DOCUMENT NUMBER: | | |
| The enclosed Articles of Organization for Flor Company and fee are submitted for filing. | rida Limited Liäbility | |
| Please return all correspondence concerning the following: | nis matter to the | - |
| Ismael Coira (Name of Person) | | e su ma êst |
| DUNCAN & TARDIF, P.A. (Name of Firm/Company) | | ning a saming |
| 1601 Jackson Street, Suite (Address) | 101 | |
| Fort Myers, FL 33902 (City/State/and Zip Code | | i in in it is a second of the |
| For further information concerning this matter | c, please call: | |
| Gordon R. Duncan at (23 | 39) 334-4574 | |
| Enclosed is a check for the following amount: | \$100.00 | |



FLORIDA DEPARTMENT OF STATE Glenda E. Hood Secretary of State

April 5, 2004

ISMAEL COIRA DUNCAN & TARDIF, P.A. 1601 JACKSON STREET, SUITE 101 FORT MYERS, FL 33902

SUBJECT: CONCORDIA DEVELOPMENT, L.L.C.

Ref. Number: W04000013209

We have received your document for CONCORDIA DEVELOPMENT, L.L.C. and your check(s) totaling \$100.00. However, the document has not been filed and is being retained in this office for the following:

The fees to file a Florida Limited Liability Company or register a Foreign Limited Liability Company are as follows: \$100 filing fee; and \$25 registered agent designation fee. Please include an additional \$30 for each certified copy requested (optional) and \$5.00 for each certificate of status requested (optional).

There is a balance due of \$25.00.

Please return a copy of this letter, within 60 days or your filing will be considered abandoned.

If you have any questions concerning the filing of your document, please call (850) 245-6967.

Michelle Hodges Document Specialist

Letter Number: 204A00022167

ARTICLES OF ORGANIZATION FOR FLORIDA LIMITED LIABILITY COMPANY

ARTICLE I - Name:

The name of the Limited Liability Company is:

Concordia Development L.L.C.

ARTICLE II - Address:

The mailing address and street address of the principal office of the Limited Liability Company is:

7061 Dexter - Ann Arbor Road Dexter, MI 48130

ARTICLE III - Registered Agent, Registered Office & Registered Agent's Signature:

The name and the Florida street address of the registered agent are:

Gordon R. Duncan 1601 Jackson Street, Ste. 101 Fort Myers, Florida 33901

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent) as provided for in Chapter 608, F.S.

Registered Agent's Signature

ARTICLE IV - Management (Check box if applicable.)

The Limited Liability Company is to be managed by one manager or more managers and is, therefore, a manager - managed company.

Signature of a member or an authorized representative of member.

(In accordance with section 608.408(3), Florida Statutes, the execution of this document constitutes an affirmation under the penalties of perjury that the facts stated herein are true.)

> Joseph V. Bonar Typed Name of signee

> > Filing Fees:

\$100.00 Filing Fee for Articles of Organization \$ 25.00 Designation of Registered Agent \$ 30.00 Certified Copy (Optional) \$ 5.00 Certificate of Status (Optional)