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PAGE NUMBER: 1040000991143

ARTICLE I  
OF  
P.A.M.C. LLC

This document is a certificate of formation for a limited liability company under Chapter 603, Texas Business Code (TBC).

ARTICLE II  
NAME

The name of this limited liability company shall be P.A.M.C. LLC.

ARTICLE III  
MATTER OF BUSINESS

This limited liability company may engage in any activity or business permitted under the laws of the State of Texas.

ARTICLE IV  
TERM OF EXISTENCE

The duration of this limited liability company shall commence on 10/11/04 and shall be perpetual.

ARTICLE V  
ADDRESS

The office address of this principal office address and mailing address of this limited liability company shall be 5080 West Stouffer Drive, Houston, Texas 77056.

ARTICLE VI  
REGISTERED AGENT

The name and address of the registered agent of this limited liability company shall be WOODSIDE CORPORATE SERVICES, INC., 2780 East Central Expressway, Suite 100, Houston, Texas 77060.

ARTICLE VII  
ADMISSION OF NEW MEMBERS

No member shall have the right to admit additional members, nor shall any person be admitted as a member.

FRANCIS W. LITTLE, INC. 1904000095 143

ARTICLE IV  
CONTINUITY OF BUSINESS

The remaining members of this limited liability company shall have the right to continue the business of this limited liability company not otherwise provided for in this certificate of incorporation, and the members, or their representatives, shall have the right to continue the business of this limited liability company.

ARTICLE V  
INITIAL MEMBERS

The initial members of this limited liability company shall be:

FRANCIS W. LITTLE, JR.  
FRANCIS W. LITTLE, JR.  
GEORGE W. LITTLE

ARTICLE VI  
MANAGEMENT

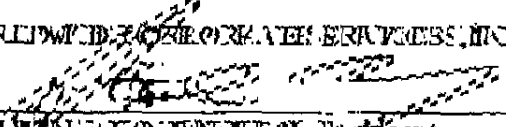
This limited liability company shall be managed by:

ARTICLE VII  
INCORPORATION

This limited liability company shall determine its members, its officers, its directors and its agents.

(IN WITNESS WHEREOF, the undersigned has caused this certificate of incorporation to be signed and sealed this 12th day of May, 1941.)

FRANCIS W. LITTLE, JR., President, Authorized Representative

By: 

FRANCIS W. LITTLE, JR., President

I declare that the members of this limited liability company are the persons named herein.

(This certificate of incorporation is subject to the provisions of the laws of the State of New York, and the provisions of the laws of the State of New York, and the provisions of the laws of the State of New York.)

FLORIDA CERTIFICATE NUMBER: F30000009514-3

Florida Department of State, Division of Secretary of State

CERTIFICATE OF REGISTRATION (CR)  
REGISTERED AGENT MARK REGISTERED OFFICE

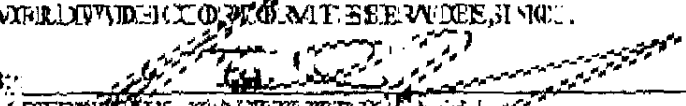
PERSONS AND TO THE PROVISIONS OF SECTIONS 608.15 (1) AND 608.50, FLORIDA  
STATUTES, THE UNDERSIGNED LIMITED LIABILITY COMPANY (COMPANY) IS THE  
PROXYING SYSTEM OF DESIGNATED REGISTERED OFFICE, AND REGISTERED  
AGENT FOR THE STATE OF FLORIDA.

- 1. The name of the Limited Liability Company is: PMA, LLC
- 2. The name and Florida street address of the registered agent is: *not to be used*

WORLDWIDE CORPORATE SERVICES, INC.  
2280 West Colonial Park Blvd.  
Fort Lauderdale, FL 33306

The above named has registered agent to accept service of process in the above stated limited  
liability company at the place designated in this certificate. I hereby accept this appointment as a  
registered agent on behalf of the company. I further agree to comply with the provisions of  
the Statutes relative to the proper and complete performance of my duties, and I have no other  
obligations or prohibitions as registered agent.

WORLDWIDE CORPORATE SERVICES, INC.

  
STEPHEN F. KOHLBERG, President  
(Registered Agent)